



INTEGRATED DEMOLITION AND REMEDIATION INC.

Single Source Turnkey Contractor for all Demolition and Remediation Services

Letter of Transmittal

9/29/2022

Alex Qishta, P.E. City Engineer
Public Works Department City of San Bernardino
Office: 201 N E Street, Suite 200 Mail: 290 North D St
San Bernardino, CA 92401

Subject: Proposal for Carousel Mall Demolition

Dear Mr. Qishta and Members of the Selection Committee,

Integrated Demolition and Remediation, Inc. (IDR), is a certified Small Business Enterprise (SBE) and Minority Business Enterprise (MBE). IDR is pleased to offer its services to act as a Design-Build team partner for the Carousel Mall Demolition Project.

IDR is pleased to submit our proposal in response to *Carousel Mall Demolition in the city of San Bernardino*. Our team, has successfully, demonstrated experience completing large commercial demolition projects, and includes Sigma Engineering, Ninyo & Moore, and Ambient Environmental Inc. If awarded this project our experience and clear knowledge of the project will ensure IDR's team will far exceed the minimum program requirements of the RFP.

During the bid process and multiple discussions with our design team, we gained significant insight into the multiple challenges and complexities on the project. We have worked together to develop a comprehensive and strategic plan for the safe execution of the Carousel mall demolition project. As part of the bid process IDR has confirmed with SCAQMD team that scope requires a Procedure 5 clean up prior to abatement of asbestos containing materials followed by building demolition and removal of construction debris.

Sigma Engineering, Ninyo & Moore, and Ambient Environmental will support our team in the design, survey, permitting, and approval of safety and work plans with all agencies. IDR's team will self-perform the hazardous waste abatement and demolition. In addition, IDR will apply for State of CA SWPPP permits, city of San Bernardino demolition permits and SCAQMD notifications for the work. IDR has included 24/7 site security during the construction schedule of its work.

IDR is in agreement with the terms and conditions of the draft Professional Services Agreement and takes no exceptions to the contract in the RFP.

IDR also certifies receipt of 2 addendas, Multiple Question and Answers and all other postings provided by the city. Our response complies with the scope and schedule requirements of the RFP.

Thank you for your consideration—we look forward to working with the city. If you have any questions regarding IDR's proposal, please contact Nick Vora at 714-321-3732 or nick@idrdemo.com.

Nick Vora, President
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Executive Summary

IDR along with its Design-Team partners has set the industry standard as **one of the safest and technically advanced** turnkey demolition and remediation team. Our financial resources, In-house Engineering team, cross-trained staff, and an extensive fleet of company owned equipment provide our clients with superior project results and support our plan to develop long-lasting client and subcontractor relationships. We have extensive project experience executing all phases of environmental remediation, demolition, including structural demolition, concrete slabs, above grade and below grade foundation removal, building demolition, asbestos/lead abatement, and hazardous materials removal. Our project team has over 250 years of collective demolition and remediation experience. Through those relationships we've developed major firm skill sets in the areas of project management, project safety, and subcontractor management. IDR has been a prime contractor for commercial building demolition work and as a result have developed engineered approach to demolition. We are now confident in our abilities to manage multi-dimensional projects and all aspects of project execution. We will approach this project with familiar subcontracting team. IDR has worked on **over 500 demolition projects**.

In short, what City of San Bernardino will gain by selecting IDR is a SBE/DBE firm that will take a fully engineered approach to execution.

Project Design Description

IDR has included all processes and tasks required to accomplish the demolition and abatement of Carousel Mall Demolition Project. As a first step- Sigma Engineering will do a pre-engineering survey to establish safe and best practices. Ambient environmental will also do testing of suspect materials in the building (drywall, flooring, fireproofing, pipe insulations, gaskets etc.) to create a pre-demolition hazardous material survey as per the rule 1403. Ambient environmental will also inspect and test any other suspect building materials for other hazardous waste material (lead, PCB's hydraulic oils etc.) to create a full catalogue of quantity and type of hazardous materials present on site. IDR team members will write a Procedure 5 cleanup process as per the South Coast AQMD requirements to clean up all the asbestos contaminated debris.

Approach to the Design Stage

Upon notice to proceed, Sigma Engineering will begin work on progressing the design for the building demolition plans and site improvements from the concept drawings included in the RFP documents. Sigma's collaborative approach to planning and design incorporates multiple work sessions with extensive dialogue with city, IDR management, users and stakeholders throughout the project. What makes this process work so effective is your involvement, along with that of the users and key stakeholders. Sigma will lead your key staff and users through the programming and planning charrette session, during which we will explore alternatives and present them to you to gather feedback, which is then synthesized by the Sigma team and used to obtain consensus from all parties. We come to the table for this project with experience, innovation, and a spirit for understanding your needs and collaboration. There is no right size and shape for every project and a solid design process is critical to defining the solution that will reach its highest potential for the goals you set.

IDR's design team will deliver the following items from its Design process

- Confirm Cost of demolition and abatement work along with General Conditions
- Pre-demolition hazardous survey
- Procedure 5 Cleanup Plan
- Confirm and provide documentation of no conflict exists with the demolition project and other buildings (Harris, Enterprise etc.)
- Utility Disconnect plans
- Demolition plans
- Structural Stability studies from Harris building, Andersen/Enterprise building
- Fencing Plan
- Site Security Plan
- Protect in place and safe off mall asphalt parking lot, Harris Building, Fairview Chevrolet, Enterprise Building and the mall parking Structure



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Required Permits/Notifications

Req'd for Phase or	Contractor//Ci	Issuing Date Agency	ty
Cal/OSHA Project Permit	Start of the project	IDR with Cal/OSHA	CalOSHA
SC AQMD Procedure 5	Procedure 5 cleanup of the mall	IDR	South Coast Air Quality Management District.
SCAQMD Asbestos Notification AQMD Rule 1403	Ten (10) days before asbestos abatement activities.	IDR will review and confirm proper notifications have been made.	South Coast Air Quality Management District.
SWRCB Storm Water NOI	File NOI prior to beginning work. SWPPP implementation will begin at mobilization.	IDR Sub BMP Solutions will file notice and Develop SWPPP.	Regional Water Quality Control Board
Contractor's License	Prior to Subcontracting Current & Active Licenses in place	IDR and Subcontractors	State of California
City of San Bernardino Demolition Permit	Demolition Permit	Plans prepared by Sigma Engineering	City of San Bernardino Building and Safety
City of San Bernardino Business License	IDR SB City business license is current and will be maintained.	IDR	City of San Bernardino

Our Turnkey approach to the project:

IDR's services offerings include a turn-key approach to the Carousel Mall demolition project. IDR proposes to self-perform demolition and hazardous waste removal scopes with our in house cross trained work force. All resources required to perform these tasks including equipment, manpower, and project management are owned by IDR. It allows IDR to create efficiency in scheduling tasks and minimize variance in proposed costs in case of any unknown issues come up during the construction phase of the project. We have designed the Carousel mall project with a clean goal- to remove all building structures and provide a rough graded site back to the city.

BENEFITS TO CITY

- ✓ Comprehensive Project Management-No steps Omitted
- ✓ Single point of Contact for the entire project
- ✓ Cost Control team to yield access to 7-day & 30-day look ahead schedules and manpower forecasting Community Concerns monitored on-site and with neighbors
- ✓ Third Party (Sigma Engineering) QA/QC
- ✓ Guaranteed Maximum cost estimate

Safety starts with Nick Vora, President of IDR, and flows through the organization to be implemented by every worker at the field level. IDR and its team of subcontractors will implement the highest standards of safety on the Carousel Mall Demolition project. Every member of the project team has the right to stop work in cases they observe a safety concern and bring it to management for correction. This system includes all subcontractors, visitors, and City Staff. Jose Martin will lead the IDR project safety team.

Louie's team will ensure that the safety program identifies safety hazards, incorporates engineering controls, verifies compliance, and that safety elements of work are reviewed daily. The site-specific decommissioning health and safety plan (HASP) provides the basis for job safety analysis (JSAs) at the task level each day of work. Daily plan of the day, site safety, and task specific JSA meetings will be held making workers aware of the various activities on site, their safety implications, and knowledge as to how to comply with requirements.



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Proposed Scope of Services

IDR's proposal includes a turn-key approach to the demolition of our Carousel mall project. Our proposal includes, design, engineering, project management, construction and project close out.

IDR's project management team will include Patrick Hussey our Senior Project manager who will be the single point of contact for the city for the duration of the project.

Our successful project organization and management approach from other abatement and demolition projects will be used to achieve project objectives: This project can be distilled down to two main tasks, asbestos abatement of the mall and demolition of building structure. Our management approach is to have the project management team located in the trailer at the project site. General plans for execution will be prepared, such as: waste management, public outreach, quality, and traffic. Each key task will have a pre-activity work plan, submitted to city, to review the elements of work, compliance requirements, engineering controls, safety, key team members, and expected schedule. The work will be executed by trained and experienced workers supported by knowledgeable field leaders in the areas of safety, regulatory compliance, quality, document control, and project administration. Documents will be managed on-site through project management cloud system, to keep formal communications and project activity properly logged.

As part the Carousel mall demolition IDR proposes the following services: (Design and Construction)

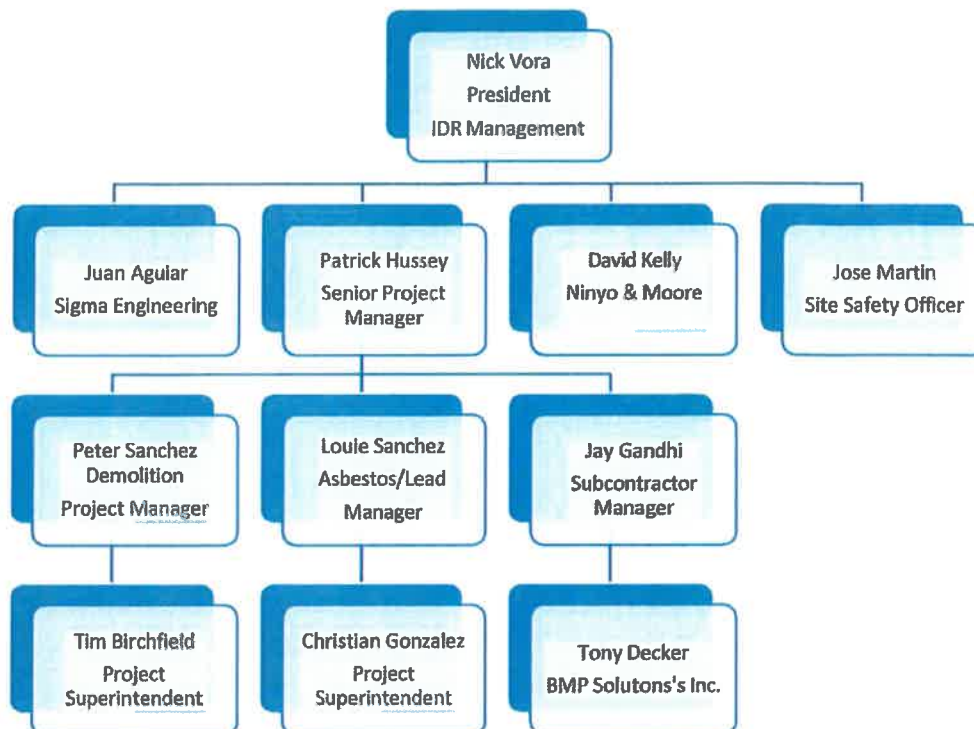
- Pre-demolition engineering survey
- Pre-demolition hazardous waste survey
- Construction Demolition plans
- Traffic Control Plans
- Storm Water Pollution Prevention Plans (SWPPP)
- Submittals to obtain Demolition and NPDES Permits
- Temporary Facilities (trailers, restrooms etc.)
- Construction Water
- Temporary Power
- Site Security and management
- Demolition work plans and JHA's
- Procedure 5 Cleanup
- Asbestos and lead abatement
- Utility Safe off
- Construction Fencing
- Installation and maintenance of BMP's
- Building Separations and Isolation of work
- Demolition of Building Structures
- Site Rough grading
- Demobilization



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Personnel



Nick Vora President

20 year business career has been spent, in entirety, in the demolition, remediation, and asset recovery industry. Beginning in the early 2000, in a middle-management level position, and continuing today. Mr. Vora has been witness to, and instrumental in, the evolution of NCM Demolition and Remediation LP from a regional asbestos abatement contractor, to the highly specialized, technology-driven, forward-looking enterprises we are witness to in today's marketplace. Having started out as a project manager, Mr. Vora gained a very real perspective on the complex set of challenges involved in solving problems, and managing projects to safe, and efficient profitability. Mr. Vora's personal, hands-on, involvement in all aspects of sales, marketing, estimating, operations, safety oversight, and project management experience gives me a unique perspective of the business, whether for an individual operation, or the industry as a whole. Mr. Vora has participated in the acquisition and completion of over a billion dollars in demolition, asset recovery, and remediation projects, with relatively minor setbacks, either from safety, or commercial issues

Patrick Hussey Senior Project Manager

Patrick "Pat" is the Senior Project Manager of Integrated Demolition and Remediation Inc. His extensive and varied experience in the construction industry has provided him with an invaluable amount of knowledge in all aspects of construction, demolition, environmental remediation, and waste recycling activities. Typical projects include the turnkey execution of design, planning, execution and close-out.

Project sites have comprised of occupied and unoccupied locations of every type, such as public facilities (hospitals, schools, government) and private facilities (commercial, industrial and residential). His career has spanned more than 30 years within the environmental and demolition industry. Pat is able to properly and safely remove environmentally controlled materials such as asbestos, lead-based products, PCB, VOC and mercury containing materials, as well as many other hazardous and regulated materials. His abilities extend into the decommissioning and demolition of many types of structures, which have included small scale single story structures, large multi-level buildings, complete industrial facilities, and selectively removing portions of occupied facilities.



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Peter Sanchez-Demolition Manager

Peter Sanchez has over 20 years of experience in the demolition and hazardous materials abatement industry and has managed various types of industrial demolition projects. He has extensive knowledge in all areas of demolition which include utility identification and plugging, engineering surveys, above and below grade demolition, and clearing sites of all features as required to comply with contracted responsibilities. He directly coordinates demolition crews to ensure project compliance while safely performing the work to allow the project to progress as planned.

Louie Sanchez Remediation Project Manager

Mr. Sanchez, with over 25 years of experience in the hazardous materials abatement and demolition industry, has managed various types of environmental remediation projects. He has extensive knowledge in all areas of the hazardous remediation field including asbestos abatement, lead abatement, PCBs, mercury and Freon gas containerization and disposal as well as soil remediation and oily waste segregation and disposal. His responsibilities on previous projects have included verifying that all asbestos-containing materials as well as all other regulated materials have been properly removed and packaged for disposal prior to demolition activities. He also has been responsible for characterizing, containerizing and properly labeling all waste streams. He directly coordinates remediation crews daily on abatement projects to ensure regulated materials are properly removed to allow the project to progress as planned. Mr. Sanchez has been employed by IDR since May 2015.

Jose Martin Site Health and Safety Manager

IDR is distinguished by its absolute commitment to safety and health. Mr. Martin highly developed field quality assurance program provides objective oversight, self-assessment, and preventive risk management service to project managers and field supervisors on all projects. Mr. Martin plays a crucial role in IDR's operations through oversight of prearranged and unannounced site inspections, pre-clearance inspections, onsite training, equipment testing, and documentation reviews. He is experienced with a variety of demolition and decommissioning projects that include hazardous waste streams, such as asbestos, lead, PCBs, mercury, Freon, etc., as well as extensive first aid and safety training.



IDR's final product site would be a fenced dirt lot, graded for appropriate drainage.





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This Demolition Compliance Plan (Plan) presents the general procedures and methods to be utilized by the IDR Team during demolition activities performed at the *Carousel Mall*. This Plan is intended as a general guide to the demolition activities, together with applicable federal, state, and local laws, regulations, and ordinances.

Departures from the Plan can and will occur, as deemed necessary by the Demolition Superintendent, but only in the interest of safety, and as may be required for proper sequencing, equipment restrictions, or improved safety procedures affected by the means, methods or strategies required to complete the work. Such departures will not be performed until such time as the deviation has been formally submitted and addressed as an Amendment to the Approved Plan, and must be approved by the Demolition Engineer of Record prior to execution. Deviations may occur during actual dismantlement, and as needs dictate. The Plan is set forth as a reasonable guide for execution, while allowing effective moment-to-moment decision making by the Superintendent, in the interest of safety and structural stability.

The mall demolition and abatement project is expected to have a duration of 14 months, beginning in approximately January 2023. The construction schedule is five days a week, excluding holidays and weekends beginning at 7:00 a.m. and ending at 3:30 p.m. eight hours work on-site.

Submittals

IDR will submit the required submittal to the city, for review and concurrence. Submittals for the demolition work will include, but are not limited to, the following:

- Engineered Demolition Work Plan
 - Health & Safety Plan
 - Personnel Training Records
 - Schedule Updates
 - Documentation for Safety Briefings (JSAs)
 - Hot Work Permits
 - Daily Activity Logs including personnel and equipment utilization
 - Equipment List/any operating permits for equipment
 - Laydown Plans
 - Equipment Positioning Plan
 - Contractor Laydown Yard Plan
 - Transportation documents for materials removed from the project site.
- Submittals will be reviewed and approved by the Owner, and Sigma Engineering prior to implementation, execution, or work being performed.

Traffic Management

The transportation companies selected for transporting the construction debris, concrete, recyclable materials offsite will be fully licensed and permitted by Caltrans, EPA, and the State of California.

Transportation companies will comply with the City of San Bernardino truck route ordinances and use City approved truck routes. The traffic management will be in accordance with the City approved transportation plan.

Safety Management

HASP/JSA Submittal: Prior to starting any work activity, a Health & Safety Plan (HASP) will be prepared and submitted to the city. The HASP includes administrative requirements, hazardous analysis, mitigation measures, engineering controls and worker Personal Protective Equipment (PPE). Job Safety Analysis (JSA) will be completed by the Demolition Superintendent for each shift or work scope being completed. The JSA will be submitted to the IDR onsite safety officer for review and comment. Once the JSA is approved, the JSA will be discussed in detail with the onsite demolition workforce. More detail on project health and safety is further defined in the HASP. Coordination with other contractor sites will be critical. In the event one safety plan or City's worker rules conflict with the IDR HASP, the more stringent will apply. The IDR Team will make every reasonable effort to protect the wellbeing of all employees, other contractors on site, city employees and the surrounding community. The IDR Team will participate in weekly "all-hand" safety meetings and safety incentive program.

Preparation and Implementation of Storm Water Pollution Prevention Plan

The IDR Team will prepare the Storm Water Pollution Prevention Plan (SWPPP) pursuant to California State Water Resources Control Board (SWRCB) standards for compliance. Work will include site visits, compilation of documents, identification of pollutant sources and BMP solutions, development of a construction maintenance



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schedule, checklists, the proposed SWPPP site plans, Permit Registration Documents (PRDs), and the Notice of Intent (NOI). PRDs will be submitted to the SWRCB Storm Water Multiple Application and Report Tracking System (SMARTS) system by city of San Bernardino.

SWPPP Preparation

IDR and its team member BMP Solutions Inc. will prepare a SWPPP for this project to comply with the requirements of the California State Water Resources Control Board using Statewide General Permit No. CAS000002 for Storm Water Discharges Associated with Construction Activities and Land Disturbance Activities, Order No. 2012-006-DWQ. The SWPPP will be prepared by a Qualified SWPPP Developer (QSD) and submitted for review and approval by the city. The SWPPP will be designed to minimize runoff in accordance with the CGP, and will specify Best Management Practices (BMPs) to minimize construction pollutants from contacting storm water, with the intent of preventing sediments or other pollutants from moving off-site and into nearby receiving waters. The SWPPP will include construction site monitoring, sampling, training and reporting requirements as required. It is anticipated that the SWPPP will be designated Risk Level 1 (low risk) based on the site location and receiving water risk. Preparation of a SWPPP involves the following.

- Review relevant documents related to the site location and proposed activities,
- Project-specific risk level determination,
- Review of topographical and project related maps,
- Research online databases for existing pollutants found on site,
- Determination of impairment of downstream 303(d) receiving water bodies,
- Preparation of a risk level-specific SWPPP by a QSD, and
- Preparation of a risk level-specific construction site monitoring program (CSMP)

SWPPP Monitoring, Reporting and Training

The following SWPPP monitoring activities will be implemented for the project site:

- A weather station will be installed onsite with a rain gauge.
- Conduct inspections that will include visual inspection, documentation including photographs of best management practices (BMPs), identify areas for additional BMPs or necessary maintenance of BMPs.
- Provide guidance to field staff to ensure BMPs are installed/implemented and maintained as required by the SWPPP, changing conditions, and BMP fact sheets.
- Perform pre and post-rain event inspections and corrective actions as required by the project Risk Level. The QSD will prepare Rain Event Action Plans (REAPs) and forward to City
- Collect photographic documentation before, during, and after storm event inspections and submit to City for review and upload to the SMARTS website.
- As-needed, collect storm water samples and submit samples, including non-visible pollutant monitoring, and perform reporting activities for compliance with water quality standards identified in the SWPPP.
- The QSP will collect and deliver project-specific Non-Storm Water samples (if required) to an authorized laboratory for analysis.
- Prepare and submit Quarterly Non-Storm Water Discharge Reports to the city
- Provide required information to the City in support of filing a Notice of Termination (NOT) at the end of the project.
- Provide training to field personnel for implementation of the SWPPP BMPs.

Pre-demolition Regulated Material Survey

IDR's partner Ambient Environmental will conduct a Regulated Materials Survey (RMS) for the IDR team to verify regulated materials identified at the Site and expected to be impacted and/or disturbed during demolition activities of the mall building structure. Regulated materials of concern include: asbestos- containing materials (ACMs); asbestos- containing construction materials (ACCMs); lead-based paints (LBPs); lead-containing paints (LCPs); polychlorinated biphenyls (PCBs); mercury-containing devices; chlorofluorocarbons (CFCs); lead acid batteries; tritium self- illumination exit signs; and other miscellaneous residual chemicals. This supplemental survey will identify materials requiring removal or special handling prior to demolition. Verification of the regulated materials during the survey activities is of critical importance in meeting the project completion deadline and ensuring regulatory compliance.

Comprehensive characterization and quantification of regulated materials during the survey activities will help prevent unexpected discovery of materials and allow demolition to continue through to completion.

The Pre demolition survey will include sampling of suspect asbestos-containing materials (ACM) and asbestos-

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containing construction materials (ACCM). All suspect ACM/ACCM will be material samples will be collected and tested, and quantities verified by the survey team, and representative samples will be collected to verify asbestos content with a focus on materials present in high quantities and/or assumed ACM. ACM/ACCM materials identified include, but are not limited to, insulated equipment, thermal system insulation, insulated machinery components, grout, wall board, floor tile, mastic, caulking, window glazing putty, wall paint/spackling, joint compound, electronic components, fiber cement board (Transite™) panels, cement pipe, ceiling tiles, roofing materials, fire proofing, and fire door materials

Strategies for mitigation of airborne lead paint impacts include but are not limited to the use of fans to induce positive air flow out of confined areas, the use of long-handle torches during cutting, worker positioning upwind during cutting operations, use of proper PPE during cutting (including power air purifying respirators (PAPR), if required, or lead cartridges for respirators), use of Personal Air Sample Pumps worn on the body during the work day, wearing of Tyvek suits or laundered coveralls to minimize dermal contact, and use of hand sanitization before meal breaks (for ingestion exposures). All demolition workers on the project will undergo medical testing prior to mobilization to confirm existing blood lead levels and will repeat blood lead testing at a minimum of once monthly or as needed to monitor exposure. When demolition workers exit the project, they will again undergo medical testing to confirm absence of lead exposure. Personal Air Sample Pump results will be monitored, and workers showing unusual or high sample results will be re-positioned or re-trained as required. Workers with elevated levels of blood lead will be required to lower their blood lead level to an acceptable range prior to gaining access.

Ongoing perimeter and work zone air sampling may be conducted by IDR, to monitor airborne lead and verify that personnel are wearing appropriate PPE for the amount of lead exposure in the working environment.

Universal Waste and Other Regulated Waste

Electrical equipment the control rooms, elevator rooms will be collected and packaged in in one cubic yard boxes for recycling. Oil filled gages will be packaged in one cubic yard boxes and will also be sent off site for disposal. The smoke detectors will be removed and then inspected to determine whether they are radioactive. They will be transported under a radioactive manifest. If they are not radioactive, they will be disposed of as trash. HD Lamps will be placed in one cubic yard boxes and sent to Lighting Resources for crushing and recycling. Light ballasts will be inspected to determine whether PCBs are present. If they do have PCBs, they will be containerized in DOT approved 55-gallon drums and profiled/manifested to US Ecology. Non-PCB light ballast will be disposed of as trash. Air conditioners with Freon will be drained by a licensed refrigerant recycler. Our plan is to have an Air Conditioning Company drain the systems for recycling prior to disposition of the units.

Asbestos, Lead and PCB Abatement

IDR will self-perform asbestos and lead material abatement using our own crew and resources that have California certifications and training, including implementing this scope of work at the Haynes Plant. IDR has all of the necessary local staff resources to complete this scope of work. Using our own resources ensures we can achieve the required critical path work scope in accordance with the project schedule.

We have our own specialized equipment that will be brought to the project in support of the execution plan. Our technical approach includes the removal of identified asbestos building materials included in the RMS.

These workers will address identified loose and flaking, or damaged lead-based paint included in the RMS following the asbestos abatement. These workers will use proper techniques to remove or stabilize the lead substrate so that it can be abated during the structural demolition activities. Lead based paint chips and debris collected during abatement will be properly packaged for off-site disposal.

Demarcation of Work Zones

IDR will install temporary chain link fencing or appropriate barriers / flagging around all areas of dismantlement work. The purpose of the demarcation is to isolate the work area and control the access and egress from one location. This demarcation also provides security from anyone wondering into the demolition exclusion work zones. Warning signs will be placed at the limits of the demolition exclusion zone to keep unauthorized personnel from entering. Contact information will be provided on the warning signs so that the appropriate communication exchange can be made to the responsible parties.

Cranes, excavators, and other required equipment for the dismantlement work will be staged inside the demolition exclusion zone.

Access

The access to the work area will be controlled through the temporary fencing described above. Only badged



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individuals with the proper escort and PPE will be permitted inside the exclusion zone. To control all onsite workers and visitors, all individuals entering and exiting the demolition exclusion zone will be required to sign in and out on a daily basis. It is assumed that IDR and its subcontractors will have unencumbered access to all work zones.

Civil Surveying

During the preparation of the Supplemental RMS, IDR will conduct pre-construction surveys. IDR civil survey team will establish horizontal and vertical controls and locations of salient physical features prior to demolition of the Units. These horizontal and vertical control will establish grid lines and locating tie-in points for utilities and As-Built or As-Left conditions.

The IDR Team will provide periodic checks for horizontal and vertical control during demolition and construction activities. This information will be used to verify that the area remains unaffected by site work consistent with our site QA/QC protocols. After IDR has performed the demolition, IDR will develop a topographic map of the final site conditions for an As-Left drawing.

Abatement Sequence

IDR has worked with our own abatement and demolition team to develop a sequenced, systematic approach to the abatement activities for the project. This approach will provide a safe and effective method for achieving a demolition-ready structure. Due to the complex nature of asbestos removal from the mall, IDR will conduct a Procedure 5 clean up prior to abatement and demolition. These necessary cleaning tasks will be completed by the experienced asbestos trained crews. The components removed during the abatement will be cleaned and left behind for disposal by the IDR demolition team during the dismantling process. The IDR team has included a process to utilize the abatement staff to remove asbestos materials located during structural demolition as well. IDR will have a CAC on site to test suspect materials found during demolition. IDR will break the abatement scope of work in 3 Phases.

Phase 1 will start from the West End of the Mall (Montgomery Building and Mall Area A), Phase 2 will be (JC penny Building and the Center of the Mall "Mall Area B"), and Phase 3 will be the East end of the mall "Mall Area C"

Phase 1: Asbestos Abatement of Former Montgomery Ward Building and Mall Area A





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PHASE 2: Asbestos Abatement of JC Penny Building & Mall Area B



PHASE 3: Asbestos Abatement of Mall Area C

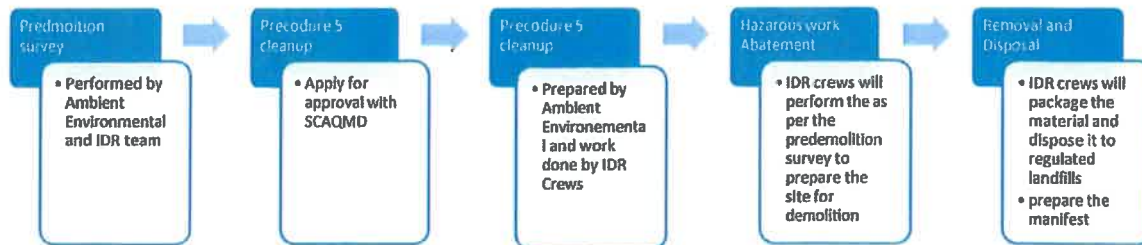


The sequence presented above is our plan for executing the abatement activities for the project. Our approach provides flexibility in that if one team gets behind on their scope/schedule, additional team members can be re-allocated to help the project remain on schedule. IDR will self-perform the mall abatement work. Our abatement crew members are currently working on Commercial / Industrial asbestos abatement projects for LA Metro, Los Angeles County, and San Bernardino County.



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Hazardous waste removal process

Demolition Plan and Site Restoration

Our plan for the Carousel mall demolition has been methodically developed in coordination with our teaming partners Sigma Engineering, Ambient Environmental and Survey co. and other team members. It includes redundant safety features with systematic sequencing of the demolition to ensure safety public relations. We have taken into account the current condition of the buildings, the security issues and public safety issues. Our design includes the budget constraints and the understanding that no change orders will be allowed after the award.

General Demolition Oversight

The IDR team partners, Sigma and Ambient will provide oversight monitoring activities to during general demolition activities to help ensure that the activities are being conducted in accordance with applicable regulations and written work plans to ensure completion of necessary activities in accordance with Cal/OSHA, SCAQMD, EPA and the city requirements.

General Demolition Air Monitoring

IDR will conduct work in process perimeter air monitoring for nuisance particulates, respirable crystalline silica, metal fumes and other contaminants as determined to be appropriate to the work activities being performed.

Nuisance Particulates, Respirable Crystalline Silica and Metal Fumes

During the demolition, work in process perimeter air monitoring will be performed to evaluate exposures during general and concrete demolition, and while using flame cutting torches and welders. Sampling using 37 millimeter (mm) pre-weighed polyvinyl chloride filter attached to an air sampling pump. Perimeter air (area) samples will be collected at upwind and downwind locations of the work area(s).

Demolition Emissions Control BMPs Dust Suppression

IDR's Team will utilize engineered dust control methods that are in compliance with air quality and environment dust control regulations. Daily identification of wind direction and velocity will assist in determining the location of dust mitigation engineering controls. Water is the primary control for dust suppression during operations. Water is provided through hand held sprayers, direct flow application from water trucks, and pre-saturation of components. IDR will be utilizing specialized dust suppression equipment to ensure compliance with the Air Quality requirements for this project. This equipment know as Dust Boss are dust suppression misting cannons. They are currently being used by IDR at our power plant demolition site in Texas. Construction material will be wetted to prevent dust from becoming airborne before loading into trucks. Debris piles will be regularly wetted to limit dust from the stock pile locations. If needed, stockpiles will be covered with plastic to prevent dust from blowing. As needed, water will be applied to haul routes to limit dust generation.

Temporary Utilities

Water to be used for demolition activates will be from the existing fire hydrants on the project site. Portable toilets and hand wash stations will be provided in the demolition exclusion zones by IDR

Noise Mitigation

Noise from demolition activities can be a concern for the nearby communities. IDR utilizes the latest technologies to mitigate noise using demolition equipment. IDR has a long history of successfully performing demolition services in dense city areas in full compliance with local noise guidelines If needed, noise suppression muffler devices can

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be used on equipment exhaust ports. Also, air pneumatic tools can be fitted with silencers on the exhaust ports.

Material Loading

Scrap, debris, and concrete, will be loaded onto trucks using a loader, excavator, or similar means to minimize dust and prevent materials from being dropped. Loads may be covered with tarp to contain dust during transport. Trucks hauling ferrous or non-ferrous metals will be weighed in and out to determine net weights for tracking purposes. The results will be categorized by category and reported out once verified by disposal and recycling sites to provide the project an accurate accounting of off-site materials for City sustainability reporting.

Demolition Equipment Mobilization

Specialized demolition equipment will be brought into the site for the demolition phase of the work. This special equipment is owned and operated by IDR. Some equipment, such as the heavy excavators are brought in on multiple transport trucks and re-assembled onsite. IDR will coordinate with the City to bring this equipment in low traffic hours to minimize the impact to the plant operations and to comply with the heavy load permit restrictions. The equipment will be staged onsite within the work area.

- Excavators
- Excavator tool attachments (Shears, buckets, crusher)
- Front End Loaders
- Fork Lifts
- Skid Steer Loaders
- Boom Lifts

Demolition Procedures and Methodologies

The following demolition procedures and protocols have been developed in coordination with the engineering plan for demolition of the Carousel mall. Each demolition technique will be deployed according to the sequence demolition plan.

The buildings structure will be demolished working from a West to East direction. The concrete slab will be demolished using a 150,000-pound to 200,000-pound excavator with a 10,000- to 12,000- foot-pound hydraulic concrete breakers. Broken concrete will be sized with concrete pulverizer attachments, and reinforcing steel will be extracted and salvaged. Pulverized concrete will then be loaded onto trucks or stockpiled on-site for crushing and backfill. Approximately 30,000 cubic yards of concrete may be generated from entire mall building.

- Building structures will be demolished in according to the engineered demolition sequence.
- IDR's scope is removal of the buildings and pads excluding piles and foundations to leave behind a graded site post demolition.
- Designate the limit of work and protection zones. Air gap (creating an air space) between structures or equipment when necessary to not affect adjacent systems.
- Post Demolition of the bridge between the parking structure and the mall, IDR proposal includes closing the opening with K-rails and decorative plywood barrier at the parking structure opening. Based on IDR's field observation, IDR is assuming that the 2 buildings (Harris building, and Enterprise building) will not need any shoring or bracing.
- IDR proposal includes safely sealing and securing the 2 buildings post demolition of the attached mall area
- Work will start with roof removal using an excavator fitted with a multiprocessor attachment. This machine will selectively remove the roof framing and panels allowing the roof debris to accumulate on the ground below.
- After removal of the roof, the walls will be removed with an excavator and placing material on the ground within the foot print of the building.
- A loader equipped with a material-handling grapple will scoop up debris and stockpile it for disposal.
- Material will be segregated into separate piles based on the waste stream. Salvageable metal will be segregated into ferrous and non-ferrous for offsite recycling.

Backfill

Structures, voids, and depressions will be backfilled in accordance with the requirements. To the extent possible, concrete produced from the demolition activities will be processed into suitable backfill material for use on site. This will ensure recycling of materials and reduce the greenhouse gas footprint of the project by reducing offsite transportation. All clean concrete generated at site will be crushed and used to fill voids throughout the site and restore the site to final rough grade. The final rough grade will be sloped away from buildings and sloped to prevent water from ponding in the final graded areas.



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Project Schedule

See attached for detailed schedule for demolition and abatement of Carousel Mall project
IDR is proposing a 14 month schedule for the project however IDR is flexible to meet owner's needs.

Project Compliance with Minimum Program and Performance Requirements

IDR is pleased to certify that IDR will meet all the mandatory program and performance requirements of the RFP.

Summary of Value-Added Enhancements (optional but strongly encouraged)

IDR's value engineering option is based on limiting the demolition scope to all structures above grade. IDR will leave the slab on grade and fracture every 6'o.c for drainage. In the event client accepts the value engineering option, IDR will offer \$ 600,000.00

6.2 No Deviations from the RFP

Integrated Demolition and Remediation Inc.(IDR) wants no deviation from this RFP. IDR, the Design-Build Team is certifying that it takes no exceptions to this RFP, including but not limited to the Design-Build Agreement. We have carefully reviewed the proposed Design-Build Agreement and, in particular, the insurance and indemnification provisions herein.

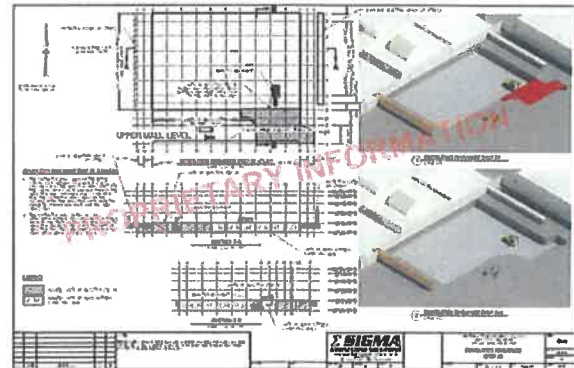
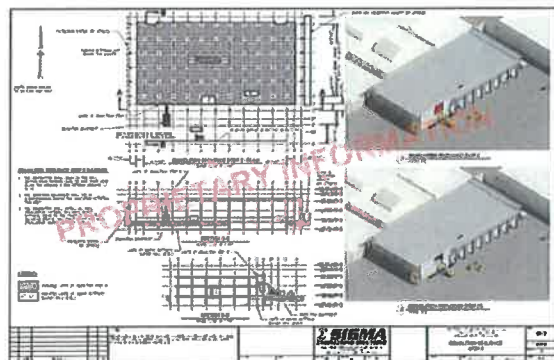
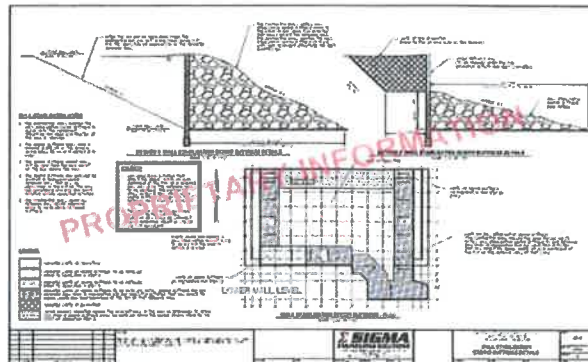
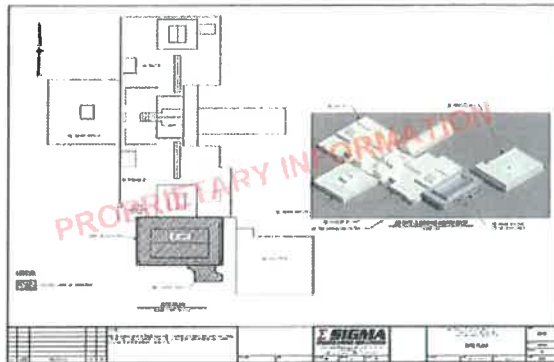


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Schematic Drawings

IDR Design-Build team has included a few sample schematic drawings from a similar mall project in Southern California.





INTEGRATED DEMOLITION AND REMEDIATION INC.

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References

Jesus Villanueva

LACMTA-Metro Los Angeles Principal Environmental Specialist
Environmental Compliance and Sustainability Email: VillanuevaJ@metro.net Cell: 213.806.9245

David Zarider, TRC, Senior Vice President

707 Wilshire Boulevard, Suite 3250, Los
Angeles, CA 90017
C 949.466.3146
E: dzarider@trccompanies.com

Mitchell R. Carpenter

Senior Vice President
Terra-Gen, LLC
C: 310.857.4891
E: mcarpenter@terra-gen.com

Chad Manista

Vice President
Real Estate Development Associates
4450 MacArthur Blvd., Suite 100
Newport Beach, California 92660
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Karin Stewart-Harmon, MBA

Vice President
REMÉDIAL CONSTRUCTION SERVICES, L.P. (RECON)
3349 Michelson Drive, Suite 200
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C: 949-556-7223
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Jim Hall

ETEM-Energy Transition &
Environmental Management LLC,
Director, Special Projects
C: 714.920.6207
E: Jim.hall@etem.eco



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List of Representative Projects

Please see below information requested for the projects on which Integrated Demolition and Remediation has completed the scope of work.

Project No 1:

Project Name: Haynes Units 3-6 Demolition Project

Name of Owner: Los Angeles Department of Water and Power

Contact Name, Phone Number and Email Id: David Lennon (301) 251-6893 dlennon@trcsolutions.com

Description: Demolition work interior demolition, Asbestos abatement, lead abatement for Unit 3 and Unit 4 and two large Oil Storage tanks at Haynes Generating Station (part of Los Angeles Department of Water and Power)

Contract Amount: \$9,600,000.00

Project No 2:

Project Name: MLK Jr Medical Campus Behavioral Health Center Make - Ready

Name of Owner: County of Los Angeles

Contact Name, Phone Number and Email Id: Gillian Tiede (626) 464-4583 gtiede@dpw.lacounty.gov

Description: Building demolition services at the Martin Luther King, Jr. Medical Campus, Behavioral Health Center

Contract Amount: \$6,271,800.00

Project No 3:

Project Name: ADCO Demolition and Abatement

Name of Owner: LA County Metro

Contact Name, Phone Number and Email Id: Jesus Villanueva (213) 806-9245 VillanuevaJ@metro.net

Description: Multiple building demolition and abatement including site demolition, below grade demolition and soil excavation.

Contract Amount: \$4,800,000.00

Project No 4:

Project Name: Monticello Power Plant

Name of Owner: Golden Eagle Development, LLC

Contact Name, Phone Number and Email Id: Jay Clayton (703) 297-0103

jclayton@commercialliabilitypartners.com

Description: Demolition of above grade buildings and structures. IDR was in the process of completely decommissioning all the above ground assets including: motors, large transistors, valves, condensers, pumps and all metal on the site. This process will include all hazardous abatement, scrap recovery, assets sales, recycling and total demolition.

Contract Amount: \$27,000,000.00

Project No 5:

Project Name: Desert Junior / Senior High School Modernization / Addition

Name of Owner: Muroc Joint Unified School District

Contact Name, Phone Number and Email Id: Paul Bonaccorsi (909) 702-3968 paul@cpmcrew.com **Description:**

Demolition and Asbestos abatement and lead based paint removal, floor tile and mastic removal

Contract Amount: \$3,047,000.00



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Project No 6:

Project Name: Reid Gardner Generating Station

Name of Owner: NV Energy Inc.

Contact Name, Phone Number and Email Id: Tony Burkhart

(281) 955-2442 tony.burkhart@reconservices.com

Description: Asbestos removal from Unit1-Unit 4 for a coal power plant in Moapa Valley.

Contract Amount: \$5,950,000.00

Project No 7:

Project Name: SEGS Decommissioning

Name of Owner: Sunray Energy 2, LLC.

Contact Name, Phone Number and Email Id: Nathan Murdock

(208) 639-3232 Nathan.murdock@clenera.com

Description: Site Demolition, lead abatement, industrial demolition, building demolition, excavation, concrete crushing

Contract Amount: \$5,000,000.00

Project No 8:

Project Name: UCLA Botany Building Renovation Construction Project

Name of Owner: University California Los Angeles

Contact Name, Phone Number and Email Id: Alonzo Villasenor

(562) 577-6780 alonzo.villasenor@bnbuilders.com

Description: Renovation of the 4-level 37,351 GSF Botany Building and adjacent Herbarium on the UCLA campus.

Work involved demolition and hazardous abatement.

Contract Amount: \$1,337,600.00

Project No 9:

Project Name: Marine View Middle School Modernization & Interim Campus Locker Room Addition

Name of Owner: Ocean View School District

Contact Name, Phone Number and Email Id: Maria Bautista (909) 476-0590 mariaB@lmcci.com

Description: Asbestos abatement and selective demolition

Contract Amount: \$1,200,000.00

Project No 10:

Project Name: Hayden & Meairs Elementary School HVAC Modernization & Interim Housing

Name of Owner: Westminster School District

Contact Name, Phone Number and Email Id: Mike Fadullon (626) 715-0295 mike@woodcliff.net

Description: Interior demolition of classrooms buildings. Asbestos Abatement of Window Putty, Drywall Ceiling, TSI, Transite

Panelling. Lead Abatement of ceramic tile

Contract Amount: \$800,000.00

Additional Projects Referenced if required.

ADCO Demolition and Abatement Project LA Metro

Sears Mall San Diego, CA

Sears Mall South Bay, CA

Sears Mall-San Diego, CA

CLAX Demolition LA Metro



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Proposal Form.

On the COST PROPOSAL BUDGET FORM, Item No. 4 "Allowances"

IDR is budgeting for any unforeseen conditions during construction, including, but not limited to: utility discrepancies, program deficiencies, A/E errors and omissions, constructor errors, and last minute City- requested modifications.

IDR's proposal is based on the following estimated scope of work.

Type	Estimated Quantity
Loose and Flaky Lead Paint Abatement and Stabilization	900,000 SF
All Universal Waste - Light ballast, Oil, Tubes, Mercury, Fire Exit Signs, Freon	1,000,000 SF
Asbestos Containing Flooring & Mastic	900,000 SF
Asbestos Containing T Bar Ceiling and Hard Ceiling	900,000 SF
Asbestos Containing Drywall	1,200,000 SF
Clean up Asbestos Containing Fireproofing Debris on floor	900,000 SF
Asbestos Containing Fireproofing & overspray on steel structures and columns	900,000 SF
Asbestos Containing Roofing & Roofing Mastic	400,000 SF
Estimated Concrete Generated from the project (Tons) - Crushed on Site for Fill	80,000 TN

- Fee section includes fees for Sigma Engineering, Ninyo & Moore and Ambient Environmental for their Engineering scope of work.



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RESUMES

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Turnkey Demolition and Remediation Contractor

NICK VORA
President

20 year business career has been spent, in entirety, in the demolition, remediation, and asset recovery industry. Beginning in the early 2000, in a middle-management level position, and continuing today. Mr. Vora has been witness to, and instrumental in, the evolution of IDR from a regional asbestos abatement contractor, to the highly specialized, technology-driven, forward-looking enterprises we are witness to in today's marketplace. Having started out as a project manager at NCM Demolition and Remediation LP, Mr. Vora gained a very real perspective on the complex set of challenges involved in solving problems, and managing projects to safe, and efficient profitability. Mr. Vora's personal, hands-on, involvement in all aspects of sales, marketing, estimating, operations, safety oversight, and project management experience gives me a unique perspective of the business, whether for an individual operation, or the industry as a whole. Mr. Vora has participated in the acquisition and completion of over a billion dollars in demolition, asset recovery, and remediation projects, with relatively minor setbacks, either from safety, or commercial issues

Project Experience

- **Haynes Power Plant Demolition and Abatement: Long Beach, CA 2019-2020**
- **APS Ocotillo Stack Demolition: Phoenix, AZ 2019-2020**
- **Reid Gardner Generating Station: Las Vegas, NV 2018-2019**
- **Demolition and Remediation of Sunrise Generating Station: Las Vegas, NV 2012-2013**
- **NRG Cabrillo, Miramar Power Plants: San Diego, CA 2016-2018**
- **Sunray Energy Generating Station: Daggett, CA 2015-2016**
Demolition and Remediation of 330 Acre solar facility. Scope of work included demolition of Two power plants, removal and disposal of 400,000 lead based mirrors and remediation And disposal of 40,000 gallons of heat transfer oil.
- **APS Units 1-3: Farmington, NM 2012-2015**
Asset recovery, asbestos abatement, and decommissioning of operating units 1-3 for Arizona Public Service Co, at the Four Corners Generating Station in Farmington, New Mexico.
- **Eagle Point Refinery: Westville, N.J. 2011 – 2014**
Total decommissioning of 150,000 bpd crude oil refinery in suburban New Jersey, adjacent to Delaware River. Environmental cleaning, asbestos abatement, catalyst removal, lead paint, etc. Over twenty five million dollars of reusable equipment sales, as well as over thirty thousand tons of recyclable scrap materials generated. Project is in final stages of completion.
- **Mohave Generating Station: Laughlin, NV 2009-2011**
Demolition, asbestos abatement, ash pond closure, evaporation pond closure, landfill redesign and closure, and site restoration back to natural contours, of 3000 acre, 1580MW site in Nevada desert. Major components were sold for reuse, and over forty thousand tons of scrap materials were shipped by truck for recycling. No rail access was available to the site. Site was only facility in U.S. that utilized slurry coal sent by pipeline underground from 300 miles north. Very successful total decommissioning project, on time, under budget, profitable
- **Geneva Steel Mill Orem, UT 2005-2009**

Summary of Experience

- 20 years' experience managing construction-related projects to include environmental remediation, demolition, plant decommissioning and asset recovery
- President: IDR 2015-Present
- Vice President: Northstar Demolition 2008-2015
- Vice President: CST Environmental 2001-2008

Education

- University of California, Irvine - M.B.A.
- California State University, Fullerton, CA – Bachelor of Science, Computer Science

Registrations / Certifications

- AHERA 40 hour Supervisors/Competent Person Certification
- Member of the National Association of Demolition Contractors



INTEGRATED DEMOLITION AND REMEDIATION INC.

Single Source Turnkey Contractor for all Demolition and Remediation Services

Jose Sanchez

Integrated Demolition and Remediation Inc.
Anaheim, CA

Active as Project Manager – June 2016 to Present

EMPLOYMENT HISTORY

February 06 to April 2015 Responsibilities:	JDL Environmental & Demolition Inc. Project Manager (Demolition)
October 92 – February 06 Responsibilities:	CST Environmental, Inc. Operations Manager/Project Superintendent
January 88 - October 93 Responsibilities:	Baker Pacific Corporation Project Supervisor

Operations Manager

Mr. Sanchez has over 25 years' experience in the asbestos abatement and demolition industry. He possesses extensive knowledge in all aspects of the asbestos and lead abatement field, including removal of fireproofing, thermal system insulation, transite paneling, soil remediation, peeling lead base paint, component removal as well as fiber control and clean-up. Mr. Sanchez is responsible for management of field crews, resolution of contract services, and management of subcontractors, compliance with health and safety regulations and ensuring that NCM's work meets contractual requirements.

Registrations / Licenses / Training

- OSHA 10-Hour Safety Training
- AHERA Asbestos Contractor/Supervisor Certification
- Lead Base Paint Awareness Certification
- Hazardous Waste Operations Certification
- Fall Protection Training
- Confined Space Training

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Selected Environmental Projects Supervised by Jose Sanchez

LDS Church Building
Salt Lake City, UT

The Church of the Jesus Christ Latter-day Saints
Salt Lake City, UT

Warren Hall
Berkeley, CA

University of California, Berkeley
Berkeley, CA

Northrop Grumman / B2B Plant
Pico Rivera, CA

Sares Regis / Oltmans Construction
Whittier, CA

(Old) Cathedral City Elementary School Palm Springs Unified School District
Palm Springs, CA

Palm Springs, CA

Former Riverside General Hospital
Riverside, CA

Moorefield Construction
Los Angeles, CA

Hughes/Raytheon
Fullerton, CA

Suncal Properties
c/o Hylton Grabel Associates

Pier T Marine Terminal
Long Beach, CA

Department of Harbor Commissioners
Port of Long Beach

Former Tomato Cannery
Fullerton, CA

Hunt Wesson Foods, Inc.
Fullerton, California

525 "B" Street
San Diego, CA

LaSalle Partners Management
San Diego, California

110 "A" Street
San Diego, CA

AGL Investment II Limited Partnership
San Diego, California

600 "B" Street
San Diego, CA

LaSalle Partners Management
San Diego, California

8th, 10th, 12th and 21st Floors
1900 Avenue of the Stars
Los Angeles, CA

Shuwa Investment Company
Los Angeles, California

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California Tower
Riverside, CA

Riverside Redevelopment Agency
Tilden-Coil Constructors, Inc.
Riverside, California

Vacant JC Penney Store
Huntington Beach, CA

The Macerich Company
Ventura, California

Los Angeles Federal Building

Grinnell Fire Protection Systems for
General Services Administration
Los Angeles, California

El Dorado High School
Las Vegas, NV

Clark County School District
Las Vegas, Nevada

South Coast Plaza

South Coast Plaza Partnership
Costa Mesa, CA 92626

Jet Propulsion Laboratory

California Institute of Technology (Cal-Tech)
Pasadena, CA 91109

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Turnkey Demolition and Remediation Contractor

LOUIE SANCHEZ

Remediation Field Manager

Mr. Sanchez, with over 25 years of experience in the hazardous materials abatement and demolition industry, has managed various types of environmental remediation projects. He has extensive knowledge in all areas of the hazardous remediation field including asbestos abatement, lead abatement, PCBs, mercury and Freon gas containerization and disposal as well as soil remediation and oily waste segregation and disposal. His responsibilities on previous projects have included verifying that all asbestos-containing materials as well as all other regulated materials have been properly removed and packaged for disposal prior to demolition activities. He also has been responsible for characterizing, containerizing and properly labeling all waste streams. He directly coordinates remediation crews daily on abatement projects to ensure regulated materials are properly removed to allow the project to progress as planned. Mr. Sanchez has been employed by IDR since May 2015.

Project Experience

- **LADWP Haynes Generating Station: 2019-Present**
- **Monticello Power Plant: 2020**
- **Reld Gardner Generating Station: Las Vegas, NV 2018-2019**
- **Sunray Energy Generating Station: Daggett, CA 2015-2016**

Demolition and Remediation of 330 Acre solar facility. Scope of work included demolition of two power plants, removal and disposal of 400,000 lead based mirrors and remediation and disposal of 40,000 gallons of heat transfer oil.

- **Sunrise Generating Station: Las Vegas, NV 2012-2013**

Demolition and Remediation

- **Former Oakland Naval Hospital Compound, Oakland, CA 2012**

Demolition/Abatement/Implosion

- **Mohave Generating Station: Laughlin, NV 2009-2011**

Demolition, asbestos abatement, ash pond closure, evaporation pond closure, landfill redesign and closure, and site restoration back to natural contours, of 3000 acre, 1580MW site in Nevada desert. Major components were sold for reuse, and over forty thousand tons of scrap materials were shipped by truck for recycling. No rail access was available to the site. Site was only facility in U.S. that utilized slurry coal sent by pipeline underground from 300 miles north. Very successful total decommissioning project, on time, under budget, profitable

- **Former Geneva Steel Manufacturing Facility Orem, UT, 2007**

Decommission/Demolition/Abatement

- **Moss Landing Power Plant, Moss Landing CA, 2006**

Demolition and Asbestos Abatement

- **Former B2 Bomber Manufacturing Facility Pico Rivera, CA 2001**

Demolition and Abatement

Summary of Experience

- IDR: 2015-Present
- CST/NCM/Northstar Demolition: 1993-2015
- Baker Pacific: 1987-1993

Registrations / Certifications

- OSHA 30-Hour Safety Training
- AHERA Asbestos Contractor/Supervisor Certification
- Lead Base Paint Awareness Certification
- Hazardous Waste Operations Certification
- Fall Protection Training



Turnkey Demolition and Remediation Contractor

PETER SANCHEZ
Demolition Manager

Peter Sanchez has over 20 years of experience in the demolition and hazardous materials abatement industry and has managed various types of industrial demolition projects. He has extensive knowledge in all areas of demolition which include utility identification and plugging, engineering surveys, above and below grade demolition, and clearing sites of all features as required to comply with contracted responsibilities. He directly coordinates demolition crews to ensure project compliance while safely performing the work to allow the project to progress as planned.

Project Experience

- **Sunray Energy Generating Station: Daggett, CA 2015-2016**
Demolition and Remediation of 330 Acre solar facility. Scope of work included demolition of two power plants, removal and disposal of 400,000 lead based mirrors and remediation and disposal of 40,000 gallons of heat transfer oil.
- **Sunrise Generating Station: Las Vegas, NV 2012-2013**
Demolition and Remediation
- **Former Oakland Naval Hospital Compound, Oakland, CA 2012**
Demolition/Abatement/Implosion
- **Mohave Generating Station: Laughlin, NV 2009-2011**
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- **Former Geneva Steel Manufacturing Facility Orem, UT, 2007**
Decommission/Demolition/Abatement
- **Moss Landing Power Plant, Moss Landing CA, 2006**
Demolition and Asbestos Abatement
- **Former B2 Bomber Manufacturing Facility Pico Rivera, CA 2001**
Demolition and Abatement

Summary of Experience

- IDR: 2015-Present
- CST/NCM/Northstar Demolition: 1993-2015
- Baker Pacific: 1987-1993

Registrations / Certifications

- OSHA 30-Hour Safety Training
- AHERA Asbestos Contractor/Supervisor Certification
- Lead Base Paint Awareness Certification
- Hazardous Waste Operations Certification
- Fall Protection Training
- Confined Space Training
- NUCA Competent Person Training (National Utility Contractors Association)
- Trench Excavation Competent Person Certification

EDUCATION

B.S. Civil Engineering
University of the Pacific
Stockton, California
1990

REGISTRATIONS

NCEES Registration	#55625
California	#C51983
Colorado	#46232
Wisconsin	#30206-6
Washington	#33490
Nevada	#13678
Texas	#109617
Florida	#76509
Pennsylvania	#082145
Rhode Island	#0011235
New York	#94167
Maryland	#46500
Tennessee	#119799
Alabama	#36241
Mississippi	#30362

Professional Civil Engineer

PUBLIC SERVICE

Structure Specialist FEMA Urban
Search and Rescue Nevada Task
Force 1

AWARDS

2003 ASCE "Engineer of the Year—
Private Sector"

BIOGRAPHY

Mr. Farré, the founder of Sigma Engineering Solutions, Inc., brings more than 30 years of experience in the management, design, and construction support of significant structures and civil engineering projects throughout the US. His experience includes both public and private sector work allowing him to provide context-sensitive solutions that address the broad range of project objectives that face our clients. Mr. Farré's project experience includes successfully designing and constructing more than \$2B in critical infrastructure projects ranging from airports to buildings and bridges to tunnels. The ability to provide innovative solutions to various project and structure types allows this team to bring solutions that draw from the experience and success of similar, large-scale, complex projects.

These innovative solutions have saved our clients both time and money on successfully delivering projects of all types and sizes. In addition to Mr. Farré's conventional project experience, he has also applied his expertise in advanced design and seismic analysis. He leads the demolition industry in developing new engineering analysis and demolition techniques to improve the safety and productivity of numerous demolition projects. His understanding of structural behavior and emergency response techniques have aided in providing immediate response to unforeseen or catastrophic events within the demolition industry, providing a focused response and successful recovery to even the most demanding demolition challenges.

Aviation work continues to be a large part of the firm's focus. It includes consulting support for local airports and aviation facilities throughout the US, including Harry Reid International Airport (Previously: McCarran International Airport), Los Angeles International airport, Nashville International Airport, Long Beach Airport, and Portland International Airport. Sigma's experience with the aviation environment assures our clients that the solutions delivered meet strict design requirements and provide sensitive and unique solutions to the aviation environment.

SAFETY TRAINING

OSHA

- 10 Hour Construction Safety and Health
- 1910.120 HAZ WOPER
- 1910.134 Respiratory Protection
- 1910.1030 Blood Borne Protection
- 1910.146 Confined Space Entrant

FEMA

- IS-00800.a— National Response Framework
- IS-00100.a— Introduction to the Incident Command System
- IS-00200.a— ICS for Single Resource and Initial Action Incidents
- IS-00700.a— National Incident Management Systems

US ARMY CORPS OF ENGINEERS

- Urban Search and Rescue
- Structures Specialist Training (STS-I)
- Advanced Structures Specialist Training (STS-II)

NFPA

- Confined Space Awareness Level
- Rope Rescue Awareness Level
- Water Rescue Awareness Level

PROFESSIONAL EXPERIENCE

Portland International Airport Terminal Expansion—Portland, OR

As part of a significant airport expansion project, Mr. Farré provided design oversight for the Concourse C, D, and Oregon Market Place demolition removal designs. This complex removal process required detailed phasing that continued airport operations throughout the demolition and removal processes. A thorough evaluation and analysis of the existing structure included analysis and design of a complex network of interconnected structures that had been expanded and added onto over decades or previous airport expansion work. A detailed analysis was required to consider the existing structural systems that may, or may not, have been compliant with existing code requirements. We discovered that we must have a detailed removal plan that provides safe structural protection of the entire building system throughout several major phases of demolition and removal. As a result, a 600-foot long concourse connector structure was segmentally removed and relocated, using mobile platforms to reuse these major structural elements as part of the continued airport operations. Mr. Farré is currently leading the Sigma engineering team working on-site and remote project engineering support as removals stages begin at this busy Airport.

BNA Nashville International Airport—Nashville, TN

Mr. Farré has been instrumental in building and leading a team of specialized airport staffing member for the BNA vision expansion project. The Sigma team includes construction, project management, airport operations, and baggage handling staff experts that have provided more than five years of on-going project support for this major airport expansion program. This project is a growth and expansion plan in a continued effort to increase the airport's capacity from 16 million passenger to more than 23 million passenger. The Sigma Engineering Solutions team currently provides staff augmentation to MNA for their BNA vision project at the Nashville International Airport.

SAFETY TRAINING (Continue)

RESPIRATOR FIT TEST

- SCOTT 1/2 Face Respirator
- SCOTT M-120 Full Face Mask

UPRR

- Contractor Orientation Course
(US-NV-0310-02984)

RED CROSS

- Standard First Aid Training
- CPR/AED Adult Training

DEPARTMENT OF DEFENSE

- Anti-Terrorism Level 1 Awareness
Training

AFFILIATIONS/ MEMBERSHIPS

- American Society of Civil Engineers (ASCE)
- American Concrete Institute (ACI)
- National Society of Professional Engineers (NSPE)
- American Public Works Association (APWA)
- American Railway Engineering and Maintenance of Way Association (AREMA)
- Order of the Engineer

It will enlarge the paved area adjacent to the terminal's north end and add more space for aircraft maneuvering and parking. Mr. Farré is overseeing the Sigma Engineering team working on project expansion which includes a six-story terminal garage, on-site hotel, and a spacious terminal lobby.

Los Angeles International Airport (LAX) Airport Expansion—Los Angeles, CA

Mr. Farré led the Sigma Engineering team in providing critical demolition engineering design and support to multiple phases of the recently finished LAX airport expansion work. The numerous phases project included the removal of parking garages, elevated roadway structures, pedestrian bridges, and interior terminal removals. Sigma's continued work consists of on-site support and demolition design and analysis work.

McCarran International Airport Terminal 3 Tunnel Demolition (Currently: Harry Reid International Airport) —Las Vegas, NV

Mr. Farré was the engineer of record for the original tunnel design as part of another large engineering firm and the engineer of record for the partial demolition of this underground cut and cover tunnel located at the busy McCarran Airport in Las Vegas. The tunnel had been completed in 2000 but required shortening/reconfiguration due to the new Terminal 3 in 2006. Mr. Farré overseeded the engineering team in partial tunnel demolition that was quickly completed and improved geometry for the new passenger terminal construction.

McCarran Airport C-Tram Guideway Joint Repair (LAS) (Currently: Harry Reid International Airport) —Las Vegas, NV

The Sigma Engineering team designed new expansion joints for this critical link between Terminal 1 and the C gates. Sigma's teamwork consisted of investigating the cause of joint expansion failures and this structure. Sigma's in-depth investigation identified the root cause of the original expansion joint failures.

DESIGN ANALYSIS PROJECTS

• Buildings	60
• Power Plants	30
• Implosion Projects	25
• Silos/Chimneys	25
• Bridges	20
• Industrial Plants	10
• Specialty Shoring	10
• Nuclear Plants	8
• Parking Structures	7
• Water Tanks	3
• Stadiums	2
• Communication Towers	2
• Tunnels	1
• Marine Structures	1

AIRPORTS STRUCTURAL SUPPORT

- Indianapolis International Airport-Taxiway Bridge.
- McCarran International- Airport- Gate Additions, structure design, and federal baggage inspection area.
- Henderson Executive Airport- Structural Design, Detailing, wind mast slip base connection, and foundation design.
- Yucca Lake Runway- Concrete Pavement Design.
- Southwest Airlines-ground support.

Along with the engineering team, Mr. Farré implemented a new expansion joint design that rectified the driving cause of the expansion joint failures and provided improved joint protection and water control throughout the existing structure.

McCarran International Airport Taxiway Bridge (Currently: Harry Reid International Airport) —Las Vegas, NV

This project consisted of aircraft parking aprons for the first 28 aircraft parking positions at the new terminal concourse and remote aircraft parking positions. Mr. Farré directed the engineering team to have a satellite apron, east-west apron edge taxiway, and several taxi lanes, providing aircraft access to phase one aircraft parking positions. The project included a two-level, 197,000ft² north-east wing addition to the D concourse, plus a 167ft tall ground traffic control tower (completed in 2005).

McCarran International Airport- MSE Wall Repair and Helix Bridge Repairs (Currently: Harry Reid International Airport)— Las Vegas, NV

Sigma Engineering Solutions, Inc. was contracted with the Clark County Department of Aviation to provide mechanically stabilized earth (MSE) wall repair and drainage improvements at the McCarran International Airport, located in Las Vegas, Nevada. The MSE wall had seen almost 20 years of service and sections of the MSE wall were displaced and leaning over the bottom of the wall. McCarran International Airport asked Sigma Engineering Solutions, Inc. to investigate the cause of the problem by conducting a visual inspection of the tie-back straps and soil reinforcement. Mr. Farré worked with the Sigma team to conduct the site investigation and determined that the top of the MSE wall was structurally sound and not in danger of collapsing. The team identified that part of the problem was that water was ponding behind the upper wall, causing additional pressure behind the MSE concrete blocks. Sigma provided a design solution to alleviate this issue by providing appropriate grading and drainage improvement in the area.



BIOGRAPHY

Mr. Pham has more than 2 years of experience in civil and structural design, structural analysis for conventional demolition. Tri has strong knowledge in engineering principles, design codes and standards, and he is also a proficient user of AutoCAD, Civil3D, Revit, SAP2000 and STAAD Pro for designing, detailed drafting and finite element analysis.

ENGINEERING PROJECT EXPERIENCE

Dupont Facility – Nashville, Tennessee

The Sigma team provided detailed plan for the demolition of the Precipitator #20 structure and the felling of Boilers #20, 21, 22, 23 and 24. I assisted in analysis for the stability of the structures when they subjected to various modifications in preparation of demolition procedures. I also assisted in providing detailed drawing of the demolition procedures and sequences based on our analyses of the structures during demolition.

LADWP Haynes Generating Station Demolition – Long Beach, California

The Sigma team worked closely with the main contractor and demolition contractor team to develop engineered demolition plan of the Unit 5 & 6 boilers, turbine deck and Unit 5 & 6 steel stacks structures. Sigma also provided coordination and designs of the new Temporary Maintenance Building's foundation & slab, miscellaneous concrete pads and civil grading of the site. I lead the civil site design, grading effort and assisted in the design and detailed drawings of various concrete pad structures and demolitions throughout the site.

Westfield Topanga Sears Demolition – Canoga Park, California

Providing engineered demolition plans and sequence for the demolition and removal of the six stories Sears building, which consisted of mainly waffle deck slab, concrete beam and concrete columns. I performed finite element analysis on the structure for various demolition phases and modifications. I also provided 3D Revit model renderings and use them for detailed demolition plan and sequence.

Horton Plaza Demolition – Long Beach, California

The Sigma team provided engineered calculations and shoring plans for the demolition of the Horton Plaza Mall, the Viaduct and the Nordstrom building. I performed finite element analysis on these structures with respect to the demolition means and equipment provided by the contractor. I also provided detailed shoring plan for the demolition of these structures.

Las Vegas Convention Center Expansion – Las Vegas, Nevada

Sigma designed the concrete meeting building block and provided support to other subcontractor for the new Las Vegas Convention Center Expansion. I performed in-office support for another subcontractor with the civil design, grading, sanitation and storm drainage design for this project. I also assisted in the design of the elevators pits and retaining walls of the main convention center building.

Herald Examiner Demolition – Los Angeles, California

Sigma team provided analysis and shoring plan for various modifications and improvements throughout this historical building located in Los Angeles. I performed finite element analysis and

EDUCATION

Bachelor of Science, Civil
Engineering (Structural)

2016

University of Southern
California

2.5 Years Experience

Project Engineer

REGISTRATIONS

Professional Engineer
#30293

SKILLS

AutoCAD
 Civil3D
 Revit
 SAP2000
 STAAD Pro
 Retain Pro
 Programming

SAFETY TRAINING

OSHA

10 Hour Construction
 Safety and Health

check for the stability of the building, when subjected to the modifications and demolition loading configurations provided by the subcontractor. Once the analyses are completed, I provided the detailed shoring plan based on our results.

EMERGENCY ON-SITE SUPPORT

ProLogis Warehouse – Mount Juliet, Tennessee

After a devastating tornado event, the ProLogis warehouse was damaged and partially collapsed. I and two more Sigma team members served as on-site engineer, for the duration of the project, to assess the damage and provide support for the recovery of the secured assets within the collapsed building. I also provided recovery plan and safety limits for work zone/prohibited zone to assure the safety of the personnel working inside this compromised structure.

OTHER EXPERIENCE INCLUDES:

Northrop Grumman Bldg 32	Demolition	Nellis AFB, NV
New Century Hotel Plaza	Demolition	Los Angeles, CA
Casino Royale Warehouse	Installation of New HVAC Unit	Las Vegas, CA
Alma Chimney Plant	Demolition	Alma, WI
Mountain's Edge Hospital	Demolition	Las Vegas, NV
Venetian Riva	Demolition	Las Vegas, NV
LAVBWR Facility	Demolition	Genoa, WI
Landmark 2	Demolition	Los Angeles, CA
Memphis Airport	Demolition	Memphis, TN
Cook Convention Ctr	Demolition	Memphis, TN
Tarzana Hospital	Demolition	Los Angeles, CA
Pier 8	Demolition	San Diego, CA

Omar Saleh, P.E.**Structures Design
Program Manager****EDUCATION****Masters Degree
Civil/Structural Engineering
University Of Nevada
Las Vegas, NV
2012****REGISTRATIONS****Professional Civil Engineer licensed in the following states:****California****Nevada****North Carolina****SPECIAL EXPERTISE****FEMA certified****Structures Specialist for
the Nevada Task Force 1
Urban Search & Rescue****BIOGRAPHY**

Mr. Saleh has more than 25 years of strong design and construction background with exposure to different educations, healthcare, and commercial projects including the design and construction of a 550,000 sq. ft. convention center with overall cost of approximately \$375 million.

PROFESSIONAL EXPERIENCE***Sigma Engineering Solutions, Inc.* - Las Vegas, NV**

Mr. Saleh provided structural support to the following projects:

LADWP Haynes Generating Station Demolition - Long Beach, California

The Sigma team provided engineering and structural support for multiple structures within the Haynes Generating Station located in Long Beach, California. The boiler units 3-6 were demolished in two phases; phase 1 consisted of removing the internal boiler components, and phase 2 consisted of removing the boiler structural framing by use of a crane on the ground. A stack climber was installed to assist in the removal of the steel stacks. The turbine deck and various tanks were removed utilizing mechanical demolition techniques. All the structures to be removed were in close proximity to structures to remain. The Sigma team worked closely with the main contractor and demolition contractor team to develop engineered demolition plan of the Unit 5-6 boilers, turbine deck and Unit 5-6 steel stacks structures. Sigma also provided coordination and designs of the new Temporary Maintenance Building's foundation & slab, miscellaneous concrete pads and civil grading of the site.

LADWP Scattergood - El Segundo, California

As part of the Sigma Engineering team Mr. Saleh provided structural support for the demolition plan development of the unit structure removal. Mr. Saleh also assisted in the structural design of the new in fill wall closure of the existing unit.

LPA Design Studios* - Irvine, California*Project Engineer II**

Mr. Saleh designed and analyzed different building structures following the latest codes and industry standard. He managed clients and projects, coordinated construction document preparation including drawings, specifications and calculations. He ensured the compliance of preliminary pricing plans and construction documents with design intent. He communicated and illustrated the project concept holistically to the project team, reviewed work of consultants for coordination purposes, reviewed submittals and shop drawings, as well as responded to bid inquiries regarding pre-bid approvals. Mr. Saleh provided assistance in construction administration, conducted on-site observations, prepared observation reports and mentored Designers and less-experienced project team members. He also assisted in project close-out efforts including punch lists and met with governmental agencies or officials as needed.

John A. Martin Associates of Nevada - Las Vegas, Nevada

Project Engineer

Mr. Saleh designed and analyzed different building structures following the latest codes and industry standard. He conducted construction administration of building structures, wind and seismic design and analysis of different building structures. He responded to field construction questions and prepared the required construction documents to be submitted to the building authorities. He also utilized advanced structural engineering software tools and interfaced with clients throughout the design and construction process.

Towering Engineering Professionals, Inc. - Raleigh, North Carolina

Structural Engineer I

Mr. Saleh provided wind and seismic analysis of Telecom Towers following the TIA-222 standards, AISC, ASCE-7, ACI 318 and the IBC. He designed the necessary modification for failing Telecom Towers, failing foundations and Micro-piles and Rock Anchors. He prepared structural analysis reports following the company standards, hop drawings review and approval all while finding solutions to major contractor installation issues and provide EOR approval when needed. He also prepared professional details in AutoCAD when needed, helped the drafting team when necessary and maintained professional correspondence with the clients.

University of Nevada - Las Vegas, NV

Graduate Research/Teaching Assistant

Mr. Saleh assisted in teaching CEE 370- Engineering Mechanics of Deformable Bodies. He conducted a research project about the use of class N Pozzolan in concrete and Geopolymer Mortars.

JOHN L. PAYNE

Responsibility:

Mr. John L. Payne is the founder of Ambient Environmental, Inc. Mr. Payne has over 25 years of experience in the environmental consulting industry. Mr. Payne is responsible for overseeing all Ambient Environmental Inc. daily operations and technical field support.

Qualifications:

California Certified Asbestos Consultant #93-1226
SCITEC Corporation (Certified XRF User)
AHERA Certified Contractor Supervisor
AHERA Certified Management Planner
AHERA Certified Building Inspector
AHERA Certified Project Designer
NIOSH 582 Certified
Certified Mold Consultant

Experience:

Ambient Environmental, Inc. Corona, California
March 1995 - Present
Founder of Ambient Environmental, Inc.

The Earth Technology Corporation Long Beach, California
July 1993 - March 1995
Senior Project Manager for Earth Tech's Asbestos and Lead Field Operations.

ATC Environmental, Inc. Commerce, California
Jan 1991 - July 1993
Project Manager for ATC's Environmental Staff. Implemented O&M programs for several clients in the Los Angeles Area. Tested residences and commercial buildings for Lead Based Paint with the SCITEC Corporation's XRF gun.

Kaselaan & D'Angelo Los Angeles, California
March 1985 - Jan 1991
Project Manager

Technical development and overview of all consulting services. Develops specifications and workplans for asbestos lead-based and mold abatement/remediation projects. Coordinates projects with clientele, inspectors, city, state, and federal governing agencies. Provides complete project management for asbestos surveys, lead surveys, Indoor Air Quality Studies and abatement projects. Has worked as an VP operations manager, senior project manager and field technician for over 25 years.

DEPARTMENT OF INDUSTRIAL RELATIONS

Division of Occupational Safety and Health-Asbestos Certification

1750 Howe Avenue, Suite 460

Sacramento, CA 95825

(916) 574-2993 Office <http://www.dir.ca.gov/dosh/asbestos.html> actu@dir.ca.gov

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Ambient Environmental, Inc.
John Lee Payne
400 Princland Court, Suite 3
Corona CA 92879

June 22, 2022

Dear Certified Asbestos Consultant or Technician:

Enclosed is your certification card. To maintain your certification, you must abide by the rules printed on the back of the certification card.

Your certification is valid for a period of one year. If you wish to renew your certification, you must apply for renewal at least 60 days before the expiration date shown on your card. [8 CCR 341.15(h)(1)].

Please hold and do not send copies of your required AHERA refresher renewal certificates to our office until you apply for renewal of your certification.

Certificates must be kept current if you are actively working as a CAC or CSST. The grace period is only for those who are not actively working as an asbestos consultant or site surveillance technician.

Please contact our office at the above address or email w any changes in your contact/mailling information within 15 days of the change.

Sincerely,

Jeff Ferrell
Senior Safety Engineer

State of California
Division of Occupational Safety and Health
Certified Asbestos Consultant

John Lee Payne
NameCertification No. 93-1226Expires on 06/24/23

This certification was issued by the Division of Occupational Safety and Health as authorized by Sections 7160 et seq. of the Business and Professions Code

Attachment: Certification Card

cc: File

Renewal - Card Attached

David M. Kelly, CSST, LRC ST, NIOSH 582

Project Environmental Scientist



EDUCATION

B.S., Construction Management w/
emphasis of LEED, Everglades University,
Boca Raton, Florida

A.A., Architecture, Pierce College,
Woodland Hills, California

REGISTRATIONS/ CERTIFICATIONS

CRIE Residential Indoor Environmental,
No. 1605010

DOSH Certified Site Surveillance Techni-
cian, No. 17-6144

CDPH Lead-Related Construction Sam-
pling, No. 28791

NIOSH 582 Asbestos Equivalency Course

OSHA 40-Hour HAZWOPER

Mr. David Kelly, Project Environmental Scientist, is a proposed Hazardous Building Materials Inspector for this contract. Mr. Kelly has over 9 years of experience and is responsible for performing hazardous building materials services (asbestos, lead, and Universal Waste Rule), moisture and mold surveys, indoor air quality evaluations, and other hazardous materials surveys, including abatement monitoring oversight. Mr. Kelly is a California Division of Occupational Safety & Health Certified Asbestos Site Surveillance Technician, and a California Department of Health Lead Related Construction Sampling Technician. He performs these environmental tasks for water agencies, transportation agencies, K-12 school districts, college districts, and large commercial and industrial clients. In addition, Mr. Kelly prepares technical reports for investigations.

EXPERIENCE

NASA, Edwards Air Force Base, Kern County, California: Staff Environmental Scientist providing services for a hazardous building material survey for the buildings planned for modernization efforts. Field work was performed including a lead and asbestos survey. Assisted in report preparation.

Long Beach Unified School District (K-12), Longfellow Elementary School, Long Beach, California: Senior Staff Environmental Scientist providing abatement monitoring (asbestos and lead) services in support of modernization project at the school campus.

Inglewood Unified School District (K-12), Payne Elementary School, Inglewood, California: Senior Staff Environmental Scientist providing abatement monitoring (asbestos and lead) services in support of modernization project at the school campus.

California State University, Los Angeles, California: Project Manager providing services for a hazardous building material survey and moisture mapping due to a water loss that occurred. Field work was performed including mapping the extent of the water migration as well as an asbestos and bacteria survey of the impacted areas. Report preparation tasks and associated abatement/remediation specifications documents were prepared.

Olympic Theater, Los Angeles, California: Environmental Inspector providing services for a hazardous building material survey for the building planned for modernization efforts. Field work was performed including a lead and microbial survey. Samples were collected to confirm the presence of lead and suspected microbial growth. Report preparation tasks and associated abatement specification documents were prepared.

San Bernardino County Unified School District (K-12), North Park Elementary School and Pacific High School, San Bernardino, California: Senior Staff Environmental Scientists providing services for a hazardous building material survey for the planned modernization efforts. Field work performed including an asbestos and lead survey. Report preparation tasks and associated abatement specification documents were prepared. Abatement monitoring and clearance services were also performed for these projects, included closeout report preparation.

David M. Kelly, CSST, LRC ST, NIOSH 582

Project Environmental Scientist

San Diego Housing Commission, San Diego, California: Environmental Inspector providing services for various buildings of hazardous building materials and microbial growth surveys. Field work performed included asbestos, lead, and microbial survey. Samples were collected to confirm the presence of asbestos and lead. In addition, microbial samples were collected to confirm the air quality within the units where impacted building materials were observed. Report preparation tasks and associated abatement/remediation specifications documents were prepared.

Fountain Valley School District (K-8), Newland Elementary School, Cox Elementary School, Tamara Elementary School, and Fulton Middle School, Fountain Valley, California: Senior Staff Environmental Scientists providing services for a hazardous building material survey for the planned modernization efforts. Field work performed including an asbestos and lead survey. Report preparation tasks and associated abatement specification documents were prepared. Abatement monitoring and clearance services were also performed for these projects, included closeout report preparation.

Montebello Unified School District (K-8), La Merced Elementary School and Intermediate School, Montebello, California: Senior Staff Environmental Scientists providing services for a hazardous building material survey for the planned modernization efforts. Field work performed including an asbestos and lead survey. Report preparation tasks and associated abatement specification documents were prepared.

AC Hotels Marriott, Irvine, California: Environmental Inspector providing services for a hazardous building material survey and moisture mapping due to a water loss that occurred. Field work was performed including mapping the extent of the water migration as well as an asbestos and bacteria survey of the impacted areas. Report preparation tasks and associated abatement/remediation specifications documents were prepared.

John Wayne Airport, Irvine, California: Project Environmental Scientist providing services for various buildings for asbestos and lead surveys. Field work performed included asbestos and lead sampling for planned modernization efforts. Report preparation tasks and associated abatement/remediation specifications documents were prepared.

AES, Huntington Beach, Long Beach, California: Project Environmental Scientist providing services for hazardous building material surveys for all planned modernization efforts. Field work was performed including asbestos and lead survey. Report preparation tasks and associated abatement specification documents. Associated abatement monitoring (asbestos and lead) services in support of modernization projects and close out report preparation.

Prasad Thimmappa, PE, QSD

Principal Engineer



EDUCATION

M.S., Civil and Environmental Engineering,
Utah State University

B.S., Civil Engineering, Bangalore
University

REGISTRATIONS/ CERTIFICATIONS

PE C57678 (California)

Qualified SWPPP Developer/Practitioner
(QSD/QSP) 20622

OSHA 40-hour HAZWOPER with annual
8-hour refreshers

OSHA 8-hour HAZWOPER Site
Supervisor Training

OSHA Excavation Competent Person
Certification

First Aid and CPR Training

As a Principal Engineer, Mr. Prasad Thimmappa has extensive experience providing planning, design, construction quality management and control services for soil and groundwater remediation and water resources projects. His areas of expertise include developing work plans, technical and cost proposals; permitting; engineering analyses and feasibility studies; preparing design drawings and construction specifications; subcontracting and subcontractor management; construction supervision; operation, maintenance and optimization of treatment systems; compliance monitoring; NPDES permitting and design services for construction storm water runoff; SWPPP development, management, and SMARTS services; spill response and reporting; third-party review; and, regulatory negotiations. He is knowledgeable in the regulatory process of federal, state, and local agencies including the United States Environmental Protection Agency (EPA), California Regional Water Quality Control Board (RWQCB), Department of Toxic Substances Control (DTSC), and Southern California Air Quality Management District (SCAQMD). He is also proficient in the regulatory process and protocols of the U.S. Department of Defense (DOD), including the Air Force Civil Engineer Center (AFCEC) and Naval Facilities Engineering Command (NAVFAC).

REPRESENTATIVE PROJECT EXPERIENCE

Recycled Water Pipeline, Chino Hills, California, Inland Empire Utilities Agency, Ontario, California: Lead engineer responding to the Inland Empire Utility Agency's (IEUA) request to evaluate the dewatering treatment system for the jack-and-bore tunneling performed at the southeast corner of Peyton Drive and Eucalyptus Avenue, Chino Hills, California. The tunneling operation was being performed by MNR Construction (MNR) under the oversight of the Project Construction Manager Butler Construction. Treated water from the dewatering operation was discharged under Order No. R8-2009-0003, National Pollution Discharge Elimination System (NPDES) No. CAG998001 to the English Channel which discharges into Chino Creek, a 303(d) listed impaired water body. The tunneling operation continued 24 hours a day for several weeks and Ninyo & Moore performed discharge flowrate monitoring and sampling of the treated water from the dewatering operation to confirm compliance with the NPDES permit requirements. The project duration extended by several weeks because of the time required to settle out the fine particulates (using holding tanks) in the water due to the lithology (fine clay) encountered. Ninyo & Moore evaluated the treatment system implemented by the construction contractor and found that the particle size of the fine clay formation encountered was smaller than the 0. Micron filters being employed to filter the water prior to discharge. Ninyo & Moore provided recommendations including the option of using Active Treatment Systems employing flocculants to reduce the concentration of particles smaller than 0.5 microns by coalescing these fine particles into larger particles that could be filtered from the water prior to discharge in the creek.

Review of Storm Water Pollution Prevention Plans, John Wayne Airport, Santa Ana, California: Re-viewed and provided comments on SWPPPs prepared by subcontractors and provided support on Storm Water Multiple Application and Reporting System (SMARTS) on various development projects for the airport.

Prasad Thimmappa

Principal Engineer

Los Angeles World Airport (LAWA), Multiple Environmental Technical and Expert Consulting Services Contracts, Los Angeles, California: Under this and the previous 3-year agreement, services included air and water quality, hazardous materials/waste, site investigations and assessments, sustainability and environmental management system, environmental mitigation, wildlife and biological resources, noise management, sound insulation grants programs, facilities engineering, and planning/California Environmental Quality Act (CEQA)/National Environmental Policy Act (NEPA). As a Task Manager, Mr. Thimmappa, who is a Qualified Storm Water Pollution Prevention Plan (SWPPP) Developer, reviewed and provided comments on SWPPPs prepared by subcontractors and provided support on updating the Storm Water Multiple Application and Reporting System (SMARTS) on various development projects on behalf of LAWA.

North Orange County Community College District, Anaheim, California: As the lead engineer, prepared a District-Wide Storm Water Management Program (SWMP) for the District's three campuses (Anaheim, Cypress and Fullerton) in accordance with the USEPA's Phase II NPDES requirements promulgated under the Clean Water Act and specifically the Phase II Small Municipal Separate Storm Sewer System (MS4) Program's Permit. The SWMP identified various pollutant sources that could potentially affect the quality of storm water discharges from the campuses, provided Best Management Practices (BMPs) and community education to reduce contamination in storm water. The SWMP also included goals to assess effectiveness of BMPs and the education programs.

Storm Water Pollution Prevention Plan, Tujunga Wash Ecosystem Restoration Project, Van Nuys, California: As the Qualified SWPPP Developer (QSD) for the project, prepared SWPPP documents for this United States Army Corps of Engineers' ecosystem restoration project in Southern California. The SWPPP was prepared in accordance with the requirements of the revised National Pollutant Discharge Elimination System (NPDES) General Permit for Storm Water Discharges Associated with Construction and Land Disturbance Activities Order 2009-0009-DWQ NPDES No. CAS000002 issued by The State Water Resources Control Board that became effective on July 1, 2010.

Flatiron/Parsons Joint Venture - Bay Area Rapid Transit (BART) Oakland Airport Connector (OAC) Project, Oakland, California, Environmental Services: As the alternate QSD/QSP for the project, reviewed daily and weekly BMP inspection reports, REAPs and provided comments and recommendations.

Los Angeles Department of Water and Power, Haynes Generating Station Units 3 through 6 Demolition Project, Long Beach, California: As a subcontractor to TRC Companies, prepared a SWPPP for the project in accordance with the Construction General Permit. Responsible for weekly monitoring of BMPs and providing updates and recommendations to the general contractor. In addition, tasked to assist with annual reporting.

San Bernardino International Airport Authority, San Bernardino, California: Lead engineer retained by the San Bernardino International Airport Authority to provide environmental consulting services for a three-year term related to updating the airport's Business Emergency Plan and Chemical Disclosure Plan as required by the San Bernardino County Fire Department acting as the Certified Unified Program Agency (CUPA). Services provided included conducting site visits to identify changes and update the BEP and CDP and upload revised documents to the California Environmental Reporting System (CERS) by March 1, each year and intermediate updates as necessary if significant changes had occurred. Ninyo & Moore had previously provided the above services for a year prior to the new three-year term.

Long Beach Unified School District, GTE Middle School, Long Beach, California: As lead engineer and Qualified SWPPP Developer (QSD) on this project, provided stormwater monitoring and sampling services for the District, in accordance with the SWPPP prepared for the site. Responsible for rain event sampling and reporting in accordance with the General Permit's Construction Site Monitoring Program (CSMP). Re-viewed and provided comments on the SWPPP, prepared Rain Event Action Plans (REAPs), directed rain event sampling and monitoring, and pre- and post-rain event visual inspections.

**ATTACHMENT 6
PROPOSAL FORMS**

Proposal forms must be completed in their entirety or the Design-Build Entity may be deemed non-responsive in City's sole discretion.

PROPOSAL TO: City of San Bernardino
Public Works Department
Engineering Division
Attn: Alex Qishta, P.E. Deputy Director of Public Works / City Engineer
201 North "E" Street, 2nd Floor
San Bernardino, CA 92401

PROPOSAL FOR: Carousel Mall Demolition Project

Submit in a separate, sealed envelope, from the design proposal, clearly marked for identification.

A. SUBMITTAL

(1) IDENTIFICATION OF DESIGN-BUILD ENTITY:

Legal Name of Design-Build Entity:	Integrated Demolition and Remediation Inc.
Federal I.D. Number:	47-3658571
Contractor's License Number:	1003504
License Expiration Date:	05/31/2023
License Classification:	A, B, C-21, C-22, HAZ
Business Address:	4938 E. La Palma Ave. Anaheim, CA 92807
Business Telephone:	(714) 340-3333
Business Facsimile Number:	(714) 709-4729
Primary Contact Name:	Shrenik Vora
Contact Email Address:	nick@idrdemo.com

(2) ADDENDUM:

Receipt of the following Addenda is hereby acknowledged:

<u>Number</u>	<u>Date</u>
<u>1</u>	<u>09/20/2022</u>
<u>2</u>	<u>09/22/2022</u>
<u> </u>	<u> </u>

B. COST PROPOSAL

The undersigned hereby proposes and agrees to furnish all design services, construction labor, materials, equipment, including management and oversight, to perform all work required for the Project in the manner and time described in the undersigned's design proposal and documents. The Cost Proposal, set forth below, includes all costs of the scope of work as requested in the RFP, and required by the provisions of the Design-Build Contract, including the cost of bonds, insurance, sales tax, and every other item of expense, direct or indirect, incidental to the scope of work.

(1) COST PROPOSAL BUDGET:

ITEM	DESCRIPTION	BUDGET AMOUNT
1.	Design and Preconstruction Services	\$ 250,000.00
2.	Demolition Services (General Conditions)	\$ 19,150,000.00
3.	Construction Cost (to secure attached buildings)	\$ 50,000.00
4.	Allowances	\$ 250,000.00
5.	Fee	\$ 100,000.00
6.	Contingency (10% City Owned)	\$ 1,980,000.00
Total	COMPLETE SCOPE OF WORK FOR THE LUMP SUM PRICE OF:	\$ 21,780,000.00

C. PROPOSAL CERTIFICATION

(1) LUMP SUM PRICE:

The undersigned, having fully examined the RFP and any and all attachments, exhibits, and addenda thereto, and site of the Project, proposes to furnish all design and construction labor, materials, and equipment, and do all work in compliance with the terms and conditions of the RFP, without exception, and the herein proposal, for a Lump Sum Price of:

Twenty One Million Seven Hundred and Eighty Thousand (\$ 21,780,000.00)

The Lump Sum Price includes City Owned Contingency, the amount of which is specified in the RFP. Any funds from City Owned Contingency not expended pursuant to written approval by City shall revert to City and shall not accrue for the benefit of the undersigned.

(2) TIME FOR COMPLETION:

The undersigned agrees to comply with City's Master Project Schedule as specified in this RFP. The undersigned further agrees that Completion of work required by the Design-Build Contract resulting from this RFP and the herein Proposal shall be no later than December 31, 2022.

(3) CERTIFICATION:


- (a) The undersigned has read and understands the RFP.
- (b) The undersigned has become familiar with local site conditions under which the work is to be performed and has correlated personal observations with the requirements of the RFP.

- (c) The proposal submitted by the undersigned is made in accordance with the RFP and is based upon the materials, systems, and equipment specified therein that will support or exceed the minimum quality, service, utilization, performance, and other levels specified therein, without exception; and the undersigned agrees that City is not responsible for any error or omission in this proposal or in its preparation.
- (d) The undersigned will design and construct facilities that are fully functional and meet or exceed all function, program, performance, and other requirements of City as identified in the RFP, and for the Lump Sum Price specified above.
- (e) If City recommends the undersigned be awarded the Design-Build Contract, the undersigned will meet with City to review in detail this proposal and will make any necessary changes or revisions to this proposal, including any and all design submittals and proposed materials, systems, and equipment to ensure delivery to City of fully functional facilities which meet or exceed all requirements of City as identified in the RFP without revision to the Lump Sum Price.
- (f) The undersigned acknowledges and warrants that the Design-Build Entity includes, at a minimum, architects, engineers, other necessary or specified design professionals and consultants, and a general contractor as identified and pre-qualified in the Request for Qualifications process. Substitutions of architects, engineers and other design professionals and consultants, or general contractors as identified in the Statement of Qualifications and any identified in this proposal, will not be made without City's written consent to such substitution(s).
- (g) The undersigned and each of its subconsultants, contractors, and subcontractors shall at all times during the execution of the work contemplated by the RFP, be qualified to complete the work, and each shall comply with all applicable State of California and City of San Bernardino professional and business licensing and registration requirements.
- (h) The undersigned will not modify, amend, revoke or withdraw this proposal, without written permission of City for a period of not less than ninety (90) calendar days following the submission due date and time specified in the RFP or until a final Design-Build Contract has been executed, whichever occurs first.
- (i) The undersigned, or any member of the Design-Build Entity or Design-Build Team, or any agent or representative thereof, has not collaborated or communicated with, or entered into any understanding agreements, whether written or oral, whether direct or indirect, or otherwise, with any other Design-Build Entity or Design-Build Team, or any agent or representative thereof, in the preparation of this proposal.
- (j) The undersigned has reviewed in detail the Design-Build Contract attached to this RFP and takes no exception to its terms and conditions and warrants that nothing contained in the Design-Build Contract would preclude the Design-Build Entity from entering into the Design-Build Contract.
- (k) This proposal is genuine and is not a sham or made in the interest of, or on behalf of, any person or entity not herein named.

- (I) The undersigned, or any member of the Design-Build Entity or Design-Build Team, or any agent or representative thereof, has not engaged in any communication or contact with City or any City employee, or any City consultants, except as specifically allowed and limited by this RFP.

DESIGN-BUILD ENTITY SIGNATURE (Seal Required):

Signature below shall bind the Design-Build Entity to all representations included in this Proposal and all Attachments and Exhibits hereinto.

 _____ Signature	Shrenik Vora, President _____ Name and Title
Integrated Demolition and Remediation Inc. _____ Legal Name of Design-Build Entity	09/19/2022 _____ Date

ATTACHMENT 2

IRAN CONTRACTING ACT CERTIFICATION

(Public Contract Code sections 2200-2208)


Prior to bidding on, submitting a proposal, or executing a contract or renewal for a public entity contract for goods or services of \$1,000,000 or more, a vendor must either: a) certify it is not on the current list of persons engaged in investment activities in Iran created by the California Department of General Services ("DGS") pursuant to Public Contract Code section 2203(b) and is not a financial institution extending \$20,000,000 or more in credit to another person, for 45 days or more, if that other person will use the credit to provide goods or services in the energy sector in Iran and is identified on the current list of persons engaged in investment activities in Iran created by DGS; or b) demonstrate it has been exempted from the certification requirement for that solicitation or contract pursuant to Public Contract Code section 2203(c) or (d).

To comply with this requirement, please insert your vendor or financial institution name and Federal ID Number (if available) and complete one of the options below. Please note: California law establishes penalties for providing false certifications, including civil penalties equal to the greater of \$250,000 or twice the amount of the contract for which the false certification was made, contract termination, and three-year ineligibility to bid on contracts. (Pub. Cont. Code § 2205.)

OPTION #1 - CERTIFICATION

I, the official named below, certify I am duly authorized to execute this certification on behalf of the vendor/financial institution identified below, and the vendor/financial institution identified below is not on the current list of persons engaged in investment activities in Iran created by DGS and is not a financial institution extending twenty million dollars (\$20,000,000) or more in credit to another person/vendor, for 45 days or more, if that other person/vendor will use the credit to provide goods or services in the energy sector in Iran and is identified on the current list of persons engaged in investment activities in Iran created by DGS.

I certify (or declare) under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Vendor Name/Financial Institution (Printed) Integrated Demolition and Remediation Inc	Federal ID Number (or n/a)
By (Authorized Signature) 	
Printed Name and Title of Person Signing Shrenik Vora, President	Date Executed 09/29/2022

OPTION #2 – EXEMPTION

Pursuant to Public Contract Code sections 2203(c) and (d), a public entity may permit a vendor/financial institution engaged in investment activities in Iran, on a case-by-case basis, to be eligible for, or to bid on, submit a proposal for, or enters into or renews, a contract for goods and services.

If you have obtained an exemption from the certification requirement under the Iran Contracting Act, please fill out the information below, and attach documentation demonstrating the exemption approval.

Vendor Name/Financial Institution (Printed)	Federal ID Number (or n/a)
By (Authorized Signature)	
Printed Name and Title of Person Signing	Date Executed

ATTACHMENT 3

WORKERS' COMPENSATION CERTIFICATION

Labor Code Section 3700 provides in relevant part:

Every employer except the State shall secure the payment of compensation in one or more of the following ways:

- (a) By being insured against liability to pay compensation in one or more insurers duly authorized to write compensation insurance in this State.
- (b) By securing from the Director of Industrial Relations a certificate of consent to self-insure, which may be given upon furnishing proof satisfactory to the Director of Industrial Relations of ability to self-insure and to pay any compensation that may become due to his employees.

I am aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and I will comply with such provisions before commencing the performance of the work of this contract.

Design-Build Entity:

Integrated Demolition and Remediation Inc.

By: 

Name: Shrenik Vora

Its: President

In accordance with article 5 (commencing at Section 1860), chapter 1, part 7, division 2 of the Labor Code, the above certificate must be signed and filed with City prior to performing any work under the Contract.

September 1, 2022

ATTACHMENT 4

NON-COLLUSION DECLARATION

TO BE EXECUTED BY DESIGN-BUILD TEAM AND SUBMITTED WITH PROPOSAL

The undersigned declares:

I am the President of Integrated Demolition and Remediation Inc., the party making the foregoing proposal.

The proposal is not made in the interest of, or on behalf of, any undisclosed person, partnership, company, association, organization, or corporation. The proposal is genuine and not collusive or sham. The respondent has not directly or indirectly induced or solicited any other respondent to put in a false or sham proposal. The respondent has not directly or indirectly colluded, conspired, connived, or agreed with any respondent or anyone else to put in a sham proposal, or to refrain from responding. The respondent has not in any manner, directly or indirectly, sought by agreement, communication, or conference with anyone to fix the proposal price of the respondent or any other respondent, or to fix any overhead, profit, or cost element of the proposal price, or of that of any other respondent. All statements contained in the proposal are true. The respondent has not, directly or indirectly, submitted his or her proposal price or any breakdown thereof, or the contents thereof, or divulged information or data relative thereto, to any corporation, partnership, company association, organization, proposal depository, or to any member or agent thereof to effectuate a collusive or sham proposal and has not paid, and will not pay, any person or entity for such purpose.

Any person executing this declaration on behalf of a respondent that is a corporation, partnership, joint venture, limited liability company, limited liability partnership, or any other entity, hereby represents that he or she has full power to execute, and does execute, this declaration on behalf of the respondent.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct and that this declaration is executed on 09/19/2022 [date], at Anaheim [city], California [state].

Signed: 

Print Name: Shrenik Vora

ATTACHMENT 5

PUBLIC WORKS CONTRACTOR REGISTRATION CERTIFICATION

Pursuant to Labor Code sections 1725.5 and 1771.1, all contractors and subcontractors that wish to bid on, be listed in a bid proposal, or enter into a contract to perform public work must be registered with the Department of Industrial Relations. See <http://www.dir.ca.gov/Public-Works/PublicWorks.html> for additional information.

No bid will be accepted nor any contract entered into without proof of the contractor's and subcontractors' current registration with the Department of Industrial Relations to perform public work.

Bidder hereby certifies that it is aware of the registration requirements set forth in Labor Code sections 1725.5 and 1771.1 and is currently registered as a contractor with the Department of Industrial Relations.

Name of Bidder: Integrated Demolition and Remediation Inc.

DIR Registration Number: 1000023608

Bidder further acknowledges:

- (1) Bidder shall maintain a current DIR registration for the duration of the project.
- (2) Bidder shall include the requirements of Labor Code sections 1725.5 and 1771.1 in its contract with subcontractors and ensure that all subcontractors are registered at the time of bid opening and maintain registration status for the duration of the project.

Name of Bidder Integrated Demolition and Remediation Inc.

Signature 

Name and Title Shrenik Vora, President

Dated 09/19/2022

Contractor Information

Legal Entity Name
INTEGRATED DEMOLITION AND REMEDIATION INC
Legal Entity Type
Corporation
Status
Active
Registration Number
1000023608
Registration effective date
07/01/22
Registration expiration date
06/30/25
Mailing Address
4938 E. LA PALMA AVE ANAHEIM 92807 CA United ...
Physical Address
4938 E. LA PALMA AVE ANAHEIM 92807 CA United ...
Email Address
mini@idrdemo.com
Trade Name/DBA
License Number (s)
CSLB:1003504
CSLB:1003504

Registration History

Effective Date	Expiration Date
05/11/18	06/30/19
05/10/17	06/30/18
06/20/16	06/30/17
10/02/15	06/30/16
06/11/15	06/30/15
07/01/19	06/30/22
07/01/22	06/30/25

Legal Entity Information

Corporation Entity Number: C3746806
Federal Employment Identification Number: 473658571
President Name: SHRENIK VORA
Vice President Name:
Treasurer Name:
Secretary Name: Siddharth Vora
CEO Name:

Agency for Service:

Agent of Service Name: SHRENIK VORA
Agent of Service Mailing Address: 4938 E. La Palma Ave Anaheim 92807 CA United States of America

Worker's Compensation

Do you lease employees through Professional Employer Organization (PEO)?:
Please provide your current worker's compensation insurance information below:

No

PEO	PEO	PEO
PEO InformationName	Phone	Email

Insured by Carrier
Policy Holder Name:
Insurance Carrier:
Policy Number:
Inception date:
Expiration Date:

INTEGRATED DEMOLITION AND REMI
Starr Surplus Lines Insurance Compan
100000463801
05/21/22
05/21/23